

**SACRAMENTO METROPOLITAN  
FIRE DISTRICT**

**MUNICIPAL SERVICE REVIEW  
AND  
SPHERE OF INFLUENCE UPDATE**

**June 2, 2004**

**Prepared By:**

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# **SACRAMENTO LOCAL AGENCY FORMATION COMMISSION**

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**Nancy Miller, Commission Counsel**  
**Marilyn Ann Flemmer, Commission Clerk**

## **Executive Summary**

### **Recommendation**

It is recommend that the Sacramento Local Agency Formation Commission adopt the following findings and determinations:

1. The Sacramento Metropolitan Fire District provides efficient, comprehensive emergency and regulatory services to the residents and visitors of the Sacramento area and does so in a highly professional and cost-effective manner.
2. Sacramento Metropolitan Fire District collaborates with surrounding fire agencies and local jurisdictions, ensuring coordination of programs, services and emergency response. Proactive communications between Sacramento Metropolitan Fire District and the surrounding adjacent fire protection agencies has minimized redundancy of services, and has enhanced the region's overall emergency response levels.
3. Sacramento Metropolitan Fire District's involvement with local, state and federal agencies to maintain excellent emergency response across jurisdictional borders benefits not only the residents served by the District, but also nearby areas, as well as other more distant areas where assistance is required.
4. Municipal Service Review Determinations:
  - a. Regarding infrastructure needs or deficiencies, the Commission determines that the District currently has no unmet infrastructure needs or existing deficiencies at the current levels of coverage and service response. Sacramento Metropolitan Fire District is an effective fire district as it relates to emergency responses related to fire, medical aid and other critical services. However, the District will need to continue updating its fire stations and rolling stock to keep pace with federal and state regulations, obsolescence, and population growth brought on by new development. The District has defined a 20-year plan to deal with new infrastructure needs, as well as replacement and augmentation of rolling stock.

- b. Regarding growth and population projections for the affected area, the Commission determines the District is capable of providing service that includes the growth and population projections for the affected territory for the next five years.
- c. Regarding financing constraints and opportunities, the Commission determines that the District has no serious financing constraints at this time.
- d. Regarding cost avoidance opportunities, the Commission determines that the District uses its best efforts to take advantage of all reasonable cost avoidance opportunities.
- e. Regarding opportunities for rate restructuring, the Commission determines that the District's Tax Rate Area method of financing is reasonable for providing emergency services. The Commission further determines that new development should bear the cost of infrastructure and services provided to it through properly calculated development impact fees. The Commission further determines that the fees charged for ambulance services and inspection services are an appropriate method of recovering the full cost of these services.
- f. Regarding opportunities for shared facilities, the Commission determines that the District shares facilities with other agencies and continually reviews new opportunities to do so.
- g. Regarding government structure options, including advantages and disadvantages of consolidation or reorganization of service providers, the Commission determines that the District currently provides services primarily to a specific geographic area. Through past reorganizations, the District has demonstrated that several economies of scale have been realized in the areas of administration, budgeting, insurance, purchasing, infrastructure and staffing. There appears to be considerable merit to the concept of regionalization of emergency services, to reduce costs, improve coverage and response times, and reduce confusion and ambiguities for citizens in the area.
- h. Regarding evaluation of management efficiencies, the Commission determines the District operates with a high degree of efficiency and professional cooperation with other agencies.



- i. Regarding local accountability and governance, the Commission determines that the District's Board of Directors represents an adequate level of special district accountability and governance, and the District has done an exceptional job of providing public outreach and has fostered public participation.

## **District Profile**

### **History**

The Sacramento Metropolitan Fire District is organized pursuant to the provisions of California Health and Safety Code, Section 13800 et seq. The District's current configuration is the result of the reorganization of the American River and Sacramento County Fire Protection Districts on December 1, 2000. Prior to that reorganization, the American River Fire Protection District was comprised of the formerly independent Arcade, Arden, Carmichael, Elverta, Florin, Rio Linda and Sloughhouse Fire Protection Districts. The Sacramento County Fire Protection District consisted of the formerly independent Citrus Heights, Fair Oaks, North Highlands and Rancho Cordova Fire Protection Districts.

### **Sphere of Influence**

The Sacramento Metropolitan Fire District is located in the central portion of Sacramento County; from the Sacramento City limits at its west border, the Elk Grove City limits at its southern boundary, the Placer County Line at its north parameter and the El Dorado and Amador County lines at its eastern limit. The District encompasses approximately 417 square miles of Sacramento County and a southwestern portion of Placer County, consisting of about an additional 1.5 square miles. The cities of Citrus Heights and Rancho Cordova are totally contained within the District's boundaries and receive the same life safety, fire protection, rescue and emergency medical services, on a 24-hour, seven-day schedule, as those provided to the residents of the unincorporated portion of the District.

The Sacramento and Placer County Planning Commissions and/or their Boards of Supervisors decide land use issues.

### **Assessed Valuation Protected & Population Served**

The District is responsible for protecting over 600,000 residents and property with an assessed valuation in excess of \$33.1 billion.

### **Population Density**

Based on population estimates and area served, the current resident density per square mile within the District is 1,430 persons per square mile.

## **Governance**

Full administrative authority is vested in the Board of Directors, which consists of nine members elected to four-year terms in electoral divisions by the citizens of the District. The Board of Directors delegates authority to the Fire Chief to operate the department. The Board of Directors and personnel of the District strive to maintain the highest level of service possible for its citizens while sustaining a cost-effective and fiscally responsible fire department.

## **Staffing**

**General** - The District employs over 700 full-time personnel and augments its suppression staff, firefighters, with a volunteer force of about 20 individuals. The District delivers its emergency service with 39 engines, six trucks, 11 medic (ambulance) units and an Aircraft Rescue Firefighting (ARFF) unit all staffed with full-time professional firefighters assigned on 24-hour shifts. Additionally, the District staffs two Hazardous Materials response units, one air attack firefighting helicopter and operates an administrative headquarters, an apparatus and equipment maintenance facility and a training and facilities services center, and logistics division. These facilities too are staffed with full-time professional personnel employed on a traditional 40-hour weekly schedule. Two additional fire stations are supported through the dedication of our volunteer force. In 2001, District personnel, apparatus and equipment responded to over 60,000 requests for assistance.

**Ambulance Service** - The District provides Advanced Life Support (ALS/Paramedic) services from 14 of its engines, all of its full-time medics, and seven additional cross-staffed ambulances. American Medical Response (AMR), a private provider, provides services in certain areas of the District not covered by District staff. The District's helicopter can also provide air ambulance service if other private or public air transport units such as Life Flight, Reach or the CHP are not available.

**Emergency Communications and Dispatching** - The District is part of the Sacramento Regional Fire/EMS Communications Center, which is responsible for receiving reports and notifying member agencies of emergency incidents within their respective jurisdictions.

**Fire Prevention** - The District has a dedicated full-time Fire Protection Bureau (Fire Marshal and Inspectors). All fire prevention activities such as plan review, weed abatement, fire cause and origin investigations, and public education programs are conducted through the direction of the Fire Chief.

**Fleet Maintenance** - The District operates and maintains facilities for the maintenance and repair of fire apparatus and related equipment.

**Facilities Division** – The District staffs a full time Facilities Division responsible for assuring fire stations and support buildings are properly maintained. The Facilities Division is also responsible for remodeling District buildings in enhancing operations and efficiencies. The District is undergoing a capital improvement program to relocate existing stations and to remodel stations.

**Training** - The District conducts daily, structured training drills based on training manuals of operations. Additionally, the District is a member of the California Regional Fire and Rescue Training Authority, a joint powers agency, whose membership also includes the City of Sacramento Fire Department and the California State Office of Emergency Services. All firefighting personnel are trained to a minimum level of Firefighter I.

**Mutual/Automatic Aid Agreements**

Mutual aid agreements to provide fire and/or emergency medical assistance between the District and other public safety agencies are in place and are honored by the District.

**Emergency Response Activity**

During calendar year 2002, the District responded to 59,303 requests for assistance. Of those responses, almost 64% were medical emergencies. The following table shows the breakdown of incident by alarm:

<b>Total Medical Aid</b>	<b>37,794</b>	<b>63.73%</b>
Medical Aid	35,624	60.07%
Automatic Aid	2,122	3.58%
Mutual Aid	48	0.08%
<b>Fires</b>	<b>2,497</b>	<b>4.21%</b>
<b>Other</b>	<b>16,490</b>	<b>27.81%</b>
<b>A/A</b>	<b>2,464</b>	<b>4.15%</b>
<b>M/A</b>	<b>58</b>	<b>0.10%</b>
<b>Total</b>	<b>59,303</b>	<b>100.00%</b>

The breakdown of **Medical Aid** calls to which the District responded during 2002 is as follows:

Cardiac	4,151
Respiratory	4,124
Trauma	4,504
OB/GYN	414
Gastro	1,680
Alt LOC	4,713
Psych	582
Enviro	123
Not Classified	11,906
Violent Crimes	688
Vehicle Accidents	2,739
A/A	2,122
M/A	48
<b>Total</b>	<b>37,794</b>

The breakdown of **Fire** calls to which the District responded during 2002 is as follows:

Residential	431
Commercial	188
Vehicle	644
Vegetation	642
Misc. Outdoor	402
Dumpster	187
Firework Veg.	2
Firework Res.	1
A/A	346
M/A	18
<b>Total</b>	<b>2,861</b>

The breakdown of **Other** calls to which the District responded during 2002 is as follows:

V/A non-injury	1,784
Public Assistance	5,691
ASM	727
Returned Enroute	3,018
False Alarms	2,957
Mistake	1,960
Haz Mat Confirm	99
Haz Mat Assist	208
Fireworks Asst.	4
Rescue	13
Aircraft	29
A/A	2,118
M/A	40
<b>Total</b>	<b>18,648</b>

The District also responded to 4,586 **Automatic Aid** calls during 2002, and 106 **Mutual Aid** calls during the same period.

### **Emergency Response Goals & Measured Performance**

In an analysis of all incidents that the District responded to during June 2000 to May 2001, the average response times for the following units to arrive on the scene after being dispatched were:

Response Type	Average Time	Urban Response Goal	Rural Response Goal	% Meeting Goal
First-in Fire Unit	4:44 mins.	6:00 mins.	12:00 mins.	82%
First-in Medic	6:30 mins.	8:00 mins.	20:00 mins.	78%
First-in ALS	5:23 mins.	8:00 mins.	12:00 mins.	91%

The District measured response performance vs. stated goals for the period from January 2002 through June 2002 with the following results:

Response Type	Average Time	Urban Response Goal	Rural Response Goal	% Meeting Goal
First-in Fire Unit	4:59 mins.	6:00 mins.	12:00 mins.	78%
First-in Truck	6:53 mins.	8:00 mins.	15:00 mins.	78%
First-in Medic	6:43 mins.	8:00 mins.	20:00 mins.	76%
First-in ALS	5:48 mins.	8:00 mins.	12:00 mins.	85%

### **Insurance**

**Workers' Compensation** - The District is self-insured, with claims being administered through Gregory B. Bragg & Associates, Inc. For the fiscal year ending June 30, 2003, the District's cost for providing Workers' Compensation protection to its employees was \$3.35 per \$100 of payroll.

**General Liability** - The District carries general liability and error and omissions insurance protection for its employees and Board of Directors in the amount of \$11 million per occurrence. This protection is provided in the form of \$1 million in primary liability coverage and \$10 million in excess liability insurance coverage. The aggregate limit of the District's liability insurance protection is \$23 million.

### **Fuel Storage Tanks**

The District has addressed the issue of underground fuel storage tanks, both currently or formerly maintained at their fire stations. Underground fuel tanks have either been filled or removed, soil samples taken for analysis, and subsequent evaluations have not indicated any contamination at any of the District's sites. The District has fueling stations for apparatus and equipment at Stations 1,6,9,11,16, 17, 21, 22, 23, 25, 41, 50, 55, 58, 59, 65 and 66. The District also maintains a \$1 million pollution liability insurance policy for its fuel dispensing sites.

### **Long-Term Debt Obligations**

The District currently has no long-term debt obligations. All presently proposed projects and purchases for the District are fully funded by the District and are provided for in the current budget.

## **Real Property**

The District currently has on file deeds to 42 existing fire stations, its administrative headquarters building on Hurley Way in Sacramento, the former Sacramento County Fire Protection District's administrative building and offices, located on Gold Canal Drive in Rancho Cordova, and another nine parcels located throughout the District. Additionally, the District has an agreement with the County of Sacramento authorizing the use of two more fire stations at the former McClellan Air Force base complex.

## **Apparatus**

The District's engines have been equipped to provide maximum flexibility for attacking and extinguishing structural type fires, and rendering assistance to patients on medical emergency incidents. These units are capable of delivering water at rates between 1,000 to 1,500 gallons per minute. The District's philosophy related to wild land, grass fires, revolves around strategically located, specialized "off the road" apparatus specifically designed to combat these difficult fires.

Because of the potential for major wild land fires, the District deploys water tender units capable of supplying smaller attack vehicles during large incidents. These units are strategically placed within the District for maximum projected effectiveness. The District also has a helicopter capable of transporting water that can be deployed from a ground resource to an air command unit.

The District's 20-year rolling stock replacement plan measures the proper utilization period for each piece of apparatus, and when replacements should occur.

## **ISO Rating**

The Sacramento Metro Fire District has the following Insurance Services Office (ISO) fire service class ratings:

- Watered areas, a rating of 3 (Areas with fire hydrants)
- Unwatered areas, a rating of 8 (Areas without fire hydrants)

## **Budget**

The District had a general fund budget of \$113,240,124 in fiscal year 2003-2004. This budget provides sufficient funding to maintain present staffing, service and coverage levels. The recent reorganization between American River Fire District and Sacramento County Fire District resulted in several significant areas of budget savings, including: insurance, telephone, professional memberships,



elections costs, procurement (buying power), management, administrative costs, legal services, professional services and reserves.

### **Service Fees**

The District has a fee-for-services schedule for fire code and safety requirements of building plan reviews, cost associated with responding to false alarm incidents, and some life safety inspection programs. The State of California provides for the authority to charge these fees up to the full cost of providing for these services. The resolution and fee schedule related to these services are attached to this document.

### **Development Impact Fees**

On November 6, 2002, the District adopted an ordinance establishing a Capital Fire Facilities Fee Schedule for new construction and development within the District. This category of fees was predicated on AB 1600, and can only be charged against new construction and development to defray costs, and mitigate the impact associated with property acquisition, site preparations, design, construction and equipping the fire stations required to serve the new areas of construction. The effective date of this new fee was June 19, 2003, and shall remain in effect through December 31, 2020. The State of California provides for the authority to charge these fees up to the full cost of providing for these services, and that fee revenue collected under AB 1600 must be used exclusively to benefit new development. The Capital Fire Facilities Fee is as follows:

<b>Construction Type</b>	<b>Fee Per Square Foot of Construction</b>
All non-sprinklered commercial development	\$0.70
All sprinklered commercial development	\$0.55
Single-family units and duplexes	\$0.41

### **Medial Aid & Ambulance Transport Fees**

The District currently bills their patients for ambulance transportation services. Based on a study conducted in 1999, it costs the District approximately \$600 per ambulance transport. By adopting user fees associated with these activities, the District is properly defraying the direct costs of ambulance, medical aid and rescue responses. The State of California provides for the authority to charge these fees up to the full cost of providing for these services.

The District maintains the right to waive collection of these fees in certain circumstances. The resolution and fee schedule related to these services are attached to this document.

### **Special Fire Tax**

By a margin of nearly 80%, in March 2000, the voters in the Rancho Murieta/Sloughhouse area passed a Special Fire Tax augmenting their property taxes to fund two professionally staffed fire stations. Those stations are equipped with structural and wild land firefighting units as well as an ALS ambulance, staffed with paramedic personnel. The Special Fire Tax assessment is established annually by the District's Board of Directors at an amount not to exceed \$100 per parcel, per year.

### **Retirement Systems**

The District contracts for retirement benefits for most District employees with the California Public Employees Retirement System (CalPERS). The District maintains secondary retirement plans for employees of the former North Highlands and Rancho Cordova Fire Protection Districts with the Sacramento County Employees' Retirement System (SCERS) and a Private Plan respectively. Additionally, the District entered into an agreement on May 21, 1997, with SCERS to maintain the membership for the former Florin Fire Protection District employees who came to work with the District as part of the reorganization with Florin.

## **The Sacramento Metropolitan Fire District's List of Enduring Goals**

- *Ensure that the public served by the District continues to receive the best quality fire protection, fire prevention, fire safety educations, emergency medical service, and other emergency response services.*
  
- *Ensure that the Board of Directors' management of District activities is accomplished in an open environment to promote responsiveness to public concerns and encourage participation by members of the public*
  
- *Foster productive community relationships with community entities and the public.*
  
- *Provide appropriate and timely fiscal oversight to District operations.*
  
- *Ensure that the District has a fully qualified management team capable of addressing future challenges and opportunities, and that the District employees are fully qualified, well trained, properly equipped, and appropriately motivated to perform their duties.*
  
- *Foster a productive working relationship with District management staff and promote a positive relationship with employee labor organizations.*

## **Sacramento Metropolitan Fire District**

### **Municipal Service Review, July 2003**

#### **Introduction**

The Cortese-Knox-Hertzberg Local Government Reorganization Act of 2000 (CKH) requires that each Local Agency Formation Commission (LAFCo) prepare Municipal Service Reviews and update Spheres of Influence (SOI) for all cities and independent special districts within its jurisdiction.

A Sphere of Influence is defined by Government Code Section 56425 as:

A plan for the probable physical boundary and service area of a local agency or municipality.

A Municipal Service Review is defined by Government Code Section 56430 as:

A means of identifying and evaluating public services

A Municipal Service Review may be conducted prior to, or in conjunction with, the update of a Sphere of Influence.

#### **Sphere Of Influence**

##### Purpose

In order to carry out its purposes and responsibilities for planning and shaping logical and orderly development, as well as the coordination of local government agencies so as to most advantageously provide for the present and future needs of the County and its communities, the Sacramento Local Agency Formation Commission must develop and determine the Sphere of Influence of each local government agency within the County.

##### Requirements

When adopting, amending or updating a Sphere of Influence, the Commission shall, in accordance with the Government Code, perform all of the following:

1. Require special districts to file written statements specifying the functions or classes of services provided.
2. Establish the nature, location and extent of any functions or classes of services provided by the districts.

To determine the Sphere of Influence of each local agency, the Commission shall consider and prepare determinations with respect to each of the following:

1. The present and planned land uses in the area, including agricultural and open space lands.
2. The present and probable need for public facilities and services in the area
3. The present capacity of public facilities and adequacy of public services that the agency provides, or is authorized to provide.
4. The existence of any social or economic communities of interest in the area if the Commission determines they are relevant.

## **Municipal Service Review**

### Requirements

The Commission shall include a written statement of its determinations with respect to each of the following:

1. Infrastructure needs or deficiencies
2. Growth and population projections for the affected area
3. Financing constraints and opportunities
4. Cost avoidance opportunities
5. Opportunities for rate restructuring
6. Opportunities for shared facilities
7. Government structure options, including advantages and disadvantages of consolidation or reorganization of service provision.
8. Evaluation of management efficiencies
9. Local accountability and governance

## **District Summary Profile**

- District name:** Sacramento Metropolitan Fire District
- Location:** 2101 Hurley Way  
Sacramento, California 95825-3208  
(916) 566-4000
- Fire Chief:** Rick Martinez
- Staffing:** 720 authorized full-time employees, and a volunteer force of 19 individuals.
- Service Area:** The Sacramento Metropolitan Fire District is located in the central portion of Sacramento County. It's western border is the Sacramento City limits, the southern border is the Elk Grove City limits, the northern border is the Placer County line, and the El Dorado and Amador County lines form its eastern border and 1 ½ square miles in the southwestern corner of Placer County.
- Sphere of Influence:** Coterminous with current District boundary.
- Square Miles:** 417 square miles of Sacramento County and the southwest portion of Placer County, consisting of an additional 1.5 square miles.
- Population:** According to SACOG: 635,533 residents
- Land Use:** A mix of urban, suburban and rural areas. Usage includes industrial, commercial, residential and agricultural.
- Date of Formation:** The District's current configuration is a result of the reorganization of the American River and Sacramento County Fire Protection Districts on December 1, 2000. Prior to that reorganization, the American River Fire Protection District was comprised of the formerly independent Arcade, Arden, Carmichael, Elverta, Florin, Rio Linda and Sloughhouse Fire Protection Districts. The Sacramento County Fire Protection District was comprised of the formerly independent Citrus Heights, Fair Oaks, North Highlands and Rancho Cordova Fire Protection Districts.
- Enabling Act:** California Health and Safety Code, Section 13800 et seq.
- Governing Body:** A nine-member Board of Directors, elected to four-year terms in electoral divisions by the citizens of the District.

The Board of Directors delegates authority to the Fire Chief to operate the department.

District Services: Emergency response related to structural and wild land firefighting, aircraft rescue firefighting, technical rescue, swift water rescue, hazardous materials mitigation, and paramedic medical services.

Latent Powers: The District provides all services authorized under California Health and Safety Code Section 13862.

Total Budget: ***Fiscal Year 2003-2004***  
General Budget: \$105,442,624  
Capital Improvement Fund: \$5,886,500  
One-Time Expenditure Plan: \$1,911,000

Primary Revenue Source: Property Taxes

District Fiscal Health: Adequate levels of services are currently being provided at existing funding levels.

## Sacramento Metropolitan Fire District

### Response to Questions from OPR Guidelines

#### Infrastructure needs and deficiencies

1. *Government restructure options to enhance and/or eliminate identified infrastructure needs and/or deficiencies.*

**Coverage Issues** - Proper relocation of station facilities would allow the District to provide more appropriate coverage areas. Restructuring which equated to more stations in better locations would be a more effective allocation of resources. In several locations around the Sacramento area, antiquated fire stations, which are less than one mile apart, need to be closed and consolidated into one modern station. That can easily be done when the stations fall under the jurisdiction of one District. However, in the border areas, there are cases where this hasn't happened due to political concerns. Working across political boundaries is also tougher from a financing standpoint. Relocation of facilities would undoubtedly result in better service provision and coverage to the community. The District's physical plant is the most important asset related to providing service levels to the community.

**Apparatus and Equipment (A&E) Standardization Needed** - City Fire and Metro Fire have different types of engines, different pumps, different gauges of hoses, and different parts. The different A&E requires separate and redundant training as well. With restructuring, standardization of apparatus and equipment could be accomplished across the entire district. This also applies to rolling stock as well.

**Building Code Consistency** - There is a need for consistency related to ordinances for building codes. Metro Fire's process flow requirements are different than the City of Sacramento's process flow. More consistency would lead to less confusion for the public who use these inspection services.

**Administrative Costs** - Restructuring would save on administration costs, liability insurance costs, Workers' Compensation insurance costs, training costs, and memberships in professional organizations, annual audits, and several other areas where enhanced economies of scale would be realized. Additional saving may also be realized through the District's Self-Insured Workers' Compensation program.

Sacramento Metro currently has 42 fire stations, 30 of those require repair or replacement. When the most recent reorganization occurred in December 2000, the Board of Directors committed to a capital improvement program of



2. *Expansion of services to eliminate duplicate infrastructure construction by other agencies.*

\$3 million per year from annual revenues to upgrade certain stations and consolidate others. Based on information from SACOG on the growth of county over the next 20 years, the District recognized that they needed eight new fire stations over the next 20 years. As part of the overall funding plan, the District implemented a district-wide development impact fee. This is expected to generate \$3 million per year over the next 20 years. This revenue will be used in conjunction with the CIP, for a combined \$6 million per year over 20 years. District has also developed and implemented a 20-year A&E replacement plan which will devote \$2.5 million per year over 20 years to standardize and replace aging equipment. A complete detailed listing of this A&E replacement plan is attached.

However, both the station upgrades and the A&E replacement plan assume that the District will remain in its current configuration. The issue of cross-boundary planning is not incorporated into these plans. It would be more efficient for the area if these plans dovetailed into adjacent fire department's plans.

3. *Condition of infrastructure and the availability of financial resources to make necessary changes.*

According to the District's most recent Response Study, if everything remains status quo with the current financial resources, the District will be able to maintain a high level of service to the community. If the State's budget situation results in some unforeseen reductions in District revenue, this could obviously change. The District has multiple Tax Rate Areas (TRAs), within the District. There is a special tax for the Sloughhouse/Rancho Murieta area, which is \$100 per parcel. The District could pursue a district wide special fire tax proposal that would result in the entire District paying a special fire tax of \$60 per residential property and \$120 per business property per year to cover up to a projected 18% deficit in the future. This would allow the District to maintain level of service at current levels in today's dollars. This measure would require 2/3's affirmation vote of the residents. There have also been statutory attempts to change the percentage of property taxes that goes to pay for fire services, but it hasn't changed yet.

*4. Level of service and condition of infrastructure in light of revenue and operating constraints.*

Based on existing revenue sources and the full implementation of the CIP, development impact fee program, and 20-year vehicle replacement plan, the District has the capability to maintain a high level of service and keep the infrastructure in proper repair. The District has the capability to pursue the special tax described in the previous section in the future should the need arise.

*5. Infrastructure capabilities to accommodate future development with flexible contingency plans.*

No new infrastructure is required to accommodate existing development within the area currently served by the District; all properties are currently served. The District has mutual aid agreements with all contiguous jurisdictions, and participates in the statewide mutual aid system. The District's staff and apparatus have an excellent record of responding to federal emergencies regardless of their location, (e.g. Yellowstone, Oregon, Colorado, and Southern Cal). In effect, the District's community is nationwide because fire services extend beyond natural boundaries.

*6. Reserve capacity for properties not served within current boundaries and estimate of properties with current boundaries not eligible for service.*

All properties within the District's service area are eligible for service, as well as any other properties where the need exists and the District's resources are available to provide assistance. The District believes that service delivery is more critical than protecting boundaries. As far as reserve capacity is concerned, please refer to the District's 20-year Master Plan for the complete list of fire station locations and upgrades, and the 20-year Vehicle Replacement Plan.

*7. Provisions for adequate service for properties not served within current boundaries and estimate of properties within current boundaries not eligible for service.*

Not applicable.

*8. Location of existing and/or planned facilities.*

Please refer to the Attachment section for a complete list of existing facilities for the District. The planned facilities are listed on the District's 20-year Master Plan which is also attached.

*9. Location of existing and/or planned infrastructure in relation to affordable housing programs.*

Not applicable.

*10. Compliance with environmental and safety standards.*

The District is keenly aware of the applicable federal and state environmental and safety standards, which must be implemented including CEQA, environmental impact reports, zoning and variance procedures, OSHA and CAL-OSHA requirements, and EPA runoff guidelines (i.e. special collection basins in the floor). The District works with SMUD and PG&E in energy conservation efforts, insulation, skylights, and shade plans.

*11. Applicable permit status.*

The District is subject to CEQA permitting and guidelines for all capital improvement projects. The Sacramento County Planning Commission provides appropriate reviews and approvals as well. The District has its own refueling capacities and auxiliary power generators that have to be certified by air quality (Sacramento Metropolitan Air Quality Management District) for emissions. The amount of this permit fee will increase if emissions are too high. In the future, the District's goal is to minimize pollution by converting to LP natural gas wherever practical.

*12. Consistency with service and/or capital improvement plans and local and regional land use plans and policies.*

The District's short-term and long-range objectives are in concert with other local and regional land use plans and policies.

## **Growth and Population Projections for the Affected Area**

- 1. Projected growth in and around the agency's service areas.*

Growth is factored into the District's 20-year Master Plan and 20-year Vehicle Replacement Plan.

- 2. Historic and expected land use absorption trends.*

Not applicable.

- 3. Estimate of future service needs.*

Future service needs are factored into the District's 20-year Master Plan and 20-year Vehicle Replacement Plan.

- 4. Impact of land use plans and growth patterns on service demands.*

Changing land use plans will likely have a minimal impact on service demands past what has already been factored into the District's 20-year planning documents. Growth has also been accounted for in those documents as well. New construction will be subject to the forty-one cent per square foot capital fire facilities fee, related to the requirements of the law commonly referred to as AB 1600.

- 5. Impact of service plans and policies on growth and/or land use patterns for the adjacent areas, on mutual or regional social and economic interest, and on the local governmental structure of the county.*

Integrate District Master Plan with applicable general plans.

- 6. Relationship between an agency's boundary and SOI with the projected growth in the study area.*

The District monitors growth areas to determine when new facilities and staff need to be added to meet actual growth.

- 7. Compatibility of service plan(s) with other local agency land use/development plans.*

The District's plan for providing emergency and regulatory services is compatible with the plans and services of other local land use and development plans.

*8. Compatibility between agency service plans, regional growth projections and efficient urban development.*

The District's service plans are designed to provide optimal fire and other emergency coverage to existing development and new development given existing and planned resources. This mission is in agreement and is compatible with other agency service plans, growth projections and efficient urban development. The District establishes service standards to meet land use patterns approved by local jurisdictions.

## **Financing Constraints & Opportunities**

### *1. Implementation of appropriate financing/funding practices.*

The District has a fixed property tax base (multiple TRAs even though everybody is paying 1%, but portions vary). The TRAs provide the largest share of revenue for the District. The District also has implemented an AB 1600 fee on new construction (this does not apply to remodels resulting in equal or less associated risk.) The District also implements a special fire tax in Sloughhouse equal to \$100 per year per property. The District also has a fee program for plan review, fire inspections, fire investigations, and the ambulance transportation program. The District receives cost recovery for arson cases as well.

The District also issues TRAN (Tax Revenue Anticipation Notes), which are short-term, tax exempt municipal bonds, as well as reinvesting funds from sales into a guaranteed investment contract which generates yield greater than interest on the bonds, resulting in arbitrage. After one year, the District calls the bonds, pays back bondholders with interest, and the District keeps the arbitrage of approximately \$1/2 million per year (insured). While the authority to do this is limited under state and federal laws to an investment of \$25-30 million per year, it is an effective funding vehicle for the District.

The District has also been very active in grant recoveries and claiming for state mandated programs.

### *2. Potential for shared financing and/or joint funding applications.*

The District participates with the Sacramento Sheriff's Department in funding related to terrorism readiness drills. This also applies to radioactive fall out, anthrax emergencies, and chemical spills. The District also coordinates with the Sacramento County Health Department to a lesser extent in these areas.

### *3. Combination of enterprise and/or non-enterprise financing functions.*

The District's only enterprise funding function at this time is ambulance service.

### *4. Compared analysis of financing rates between other agencies in study area.*

The District's financing mix is more diverse and more aggressive than any other fire district or department in the county. Some of the districts or departments have development fees, some of the districts and departments apply for grants and state mandated cost reimbursement. No other district or department has TRAN programs, or a special tax.

5. *Bond rating(s).*

The District's bond rating is AAA. Both Moody's and Standard and Poor's rate the District's debt as A++.

6. *Ability to obtain financing.*

The District is eligible for General Obligation bonds (requires a vote), as well as being eligible for conventional financing and revenue bonds.

The possible financing options for fire station construction include the following:

Traditional Financing (Loans)

- ◆ Banks - Line-of-credit
- ◆ Investment Pools
  - Sacramento County Pooled Fund
  - LAIF (Local Agency Investment Fund - State of California)
- ◆ Private Money

Lease/Purchase

- ◆ Commercial Lending Institutions
- ◆ Equipment Vendors
- ◆ Other Private Parties (Developers)

Special Taxes or Benefit Assessments

Bond Indebtedness

- ◆ General Obligation (GO)
- ◆ Certificates of Participation (COPs)
- ◆ Mello-Roos
- ◆ Revenue Bonds

Barter

- ◆ Surplus Properties (trade)

State Reimbursable Mandates

Mitigation/Impact/Development Fees

- ◆ Assessed Against Building Permits
  - District-wide
  - By Community
    - Antelope
    - Florin Vineyard
  - Special Need(s)

7. *Existing and/or proposed assessment district(s).*

The District imposes a special tax in the Rancho Murieta/Sloughouse area. This special tax could potentially be extended district wide if the existing tax base is reduced.

8. *Opportunities for additional revenue streams, including joint agency grant applications, untapped resources, or alternative government structures.*

Refer to #2 in this section. The District also actively participates with the Sacramento Housing Redevelopment Agency, Auburn Boulevard projects, combined Mather/McClellan projects, Fulton Avenue improvement district, Folsom Blvd. Improvement district, and Florin Road Improvement District.

The Mather/McClellan project is trying to entice new development. This has resulted in increased water mains, another fire truck, and \$2 million on Watt Avenue improvements for McClellan. Providing fire protection to McClellan Park will cost \$2 million per year (2 companies), and one at Mather for \$1.5 million (projected) per year. AMR provides ambulance service and is paying \$15,000 per month for providing ambulance service in a portion of the district (Arcade), and provides the District with scholarships to their paramedics' school.

9. *Methods to pay down existing debt(s), including using excess revenues.*

Not applicable. The District has no outstanding debt.



## Cost Avoidance Opportunities

1. *Opportunity for joint agency practices, including shared insurance coverage opportunities.*

The District participates in CalPERS for retirement health benefits. The District is self insured for Workers' Compensation at \$2.37 per hundred compared to the State Fund which costs \$9.70 per hundred. The District carries \$2.2 million in work comp reserves. There was a significant cost savings in worker's compensation premiums and liability insurance by reorganizing County Fire and American River Fire into one district. The costs for the annual audits were combined; the new district had a shared board, thereby saving Board member stipends. Certain other programs could not have been cost effectively provided, such as the helicopter program, without achieving a certain critical mass and realizing the economies of scale.

2. *Availability of outsourcing for financial and administrative duties and cost-benefits of outsourcing versus in-house management.*

The District is currently in the process of bringing its financial and book keeping functions in-house. The County of Sacramento has done payroll and accounts payable in the past at a cost of approximately \$2 million per year. The new system will be run exclusively in-house. Existing staff will be used to perform that function. Instead of generating financial reports to send to the County, the District will generate it's own checks and other payroll documents. The District uses private consultants for state mandated cost reimbursement claiming (SB 90 claiming), capital fire facilities fee calculation, governance work with the Board (training), evaluation of proposals for Workers Comp Third Party Administrator, and the selection of new automated finance package.

3. *Duplication of services.*

There are service and administrative overlaps with the City of Sacramento Fire Department, Elk Grove Fire, Folsom Fire, etc. The same types of administrative economies of scale that occurred with the reorganization of County Fire and American River Fire could be realized by combining with any of those entities.

4. *Impact of service practices and/or facilities in relation to land: available for infill; where excess capacity exists; planned for growth; easiest to serve; and with the fewest topographic and geographic constraints; and in a manner that support affordable housing objectives.*

Not applicable.

5. *Impact of service practices and/or facilities in relation to benefit/detriment of service cost.*

The Sloughhouse area wanted a specific level of service, and the residents voted to pay a special tax to help pay for that specific level of service.

6. *Impact of growth inducement measures on construction costs and near-term infrastructure deficiencies.*

New growth and redevelopment may impact the need for new facilities and equipment or redeployment of resources.

7. *Policies and/or plans to extend services to an area proposed for annexation or new development, particularly with respect to the impact of extending services to existing customers.*

A redevelopment agency can freeze District's property tax level, but it is doubtful that the City or County can do that. The District is open to reorganization discussions with neighboring cities and counties. Sacramento Metro Fire has extensive agreements with City of Sacramento and Placer County. The District does not solicit to extend its own authority. If other agencies initiate discussions for the District to assume control over a certain area (annexation/ detachment of irregular service areas), the District is open to the opportunity.

8. *Impact of service practices and/or facilities on affordable housing objectives.*

Not applicable.

9. *Impact of additional services/capacity on agency's fiscal viability, including cost and adequacy of services in existing or proposed service areas and/or areas served by other special districts, cities or the county.*

This would need to be evaluated on a case-by-case basis. In the abstract, the additional services or capacity would need to make fiscal sense for the District to consider it.

10. *Relationship between current level of service and customer needs and preferences.*

The District implemented a hazardous materials response team, which became operational in July 2003. The District had been reliant on City of Sacramento and Roseville up until then for those services. The citizens in the County expect this type and level of service from the District. The County had been paying City for these services in the past, but the District will negotiate with County to assume those services outside the City. Precise coverage areas have yet to be determined.

11. *Opportunities for savings or augmentation in overhead, including employee salary or benefits, elected official compensation or benefits, equipment purchases, planning, etc.*

Economies of scale savings exist with additional reorganizations as described above. These economies of scale extend to all facets of operations and have been discussed already in this report.

12. *Pro-rata service costs for customer/ratepayer and/or taxpayer.*

The District deals primarily with a fixed property tax rate. Certain economies of scale can produce enhanced, or new levels of service for the same tax dollar due to previous reorganizations (i.e. Hazardous materials response team and helicopter service.) There is a strong value-added component to reorganizations.

13. *Application and/or bid process for contractor assistance, including comparison of rates.*

Not applicable.

## **Opportunities for Rate Restructuring**

1. *Agency's methodology for determining rates.*

The District's ambulance fees, and fire inspection fees are reexamined on a regular basis to insure that the District's full costs for these services are identified. It is then up to the Board to determine if fees should be set at full cost, or something less, resulting in a general fund subsidy. In keeping with California state law, the District will not charge more than the full cost of a fee-based service. The District's development impact fee will need to be reexamined and reheard before the Board.

2. *Availability of revenue enhancement opportunities to lessen or stabilize rates.*

With a vote of the people, the District could impose a special tax throughout the district.

3. *Relationship between rate differences among service providers and level of service.*

The District provides the same high level of service regardless of any differences in TRAs.

4. *Rate comparison between service providers with similar service conditions.*

The District provides the same high level of service regardless of any differences in TRAs.

5. *Cost of services versus fees.*

The District strives to set fee-related costs at actual full costs for those services.

6. *The services that ratepayers and/or assessed properties are receiving for which they are paying.*

The District charges fees for ambulance services and inspection services.

7. *Financial impacts on existing customers caused by the funding of infrastructure needed to support new development.*

It is the District's policy that new development should pay for new infrastructure.

8. *Impacts of standby rates on open space and affordable housing plans.*

Not applicable.

9. *Relationship between rate and service policies and the provision of decent and affordable housing.*

Not applicable.

10. *Availability of reasonable emergency reserves.*

The District's Board policy is to maintain 5% of the total budget in reserve. The District's self-insured workers compensation program is at a 94% confidence level. Metro Fire also maintains \$2.2 million in a reserve dedicated to workers compensation.

11. *Use of annual savings.*

Annual cost savings are deposited in the fund balance. This fund balance is primarily dedicated to the capital improvement program or one-time expenditures (such as hazardous materials response). The District does not use annual savings to balance the operating budget. It is the District's policy that annual employee costs cannot exceed 80% of annual reoccurring revenues (i.e. property taxes).

## Opportunities for Shared Facilities

1. *Current shared activities with other service providers, including shared facilities and staff.*

Various park districts have contacted Sacramento Metro Fire to co-locate in common facilities. Over twenty of the District's current facilities are used for polling locations for Sacramento County Elections. All of the District's facilities are publicly designated as "safe places" for children. The District commonly allows other organizations to use the District's boardroom, including San Juan Unified School District's board meetings. Community groups use some fire stations as meeting places as well.

2. *Suggested existing and/or future shared facility opportunities by the agency.*

Various park districts have contacted Sacramento Metro Fire to co-locate in common facilities. This concept makes sense on a number of levels (e.g. shared common space/conference rooms, shared parking, etc.) The District will continue to cooperate with County and State for vehicle storage and parking (for instance, the District can provide secured parking provided for county and state vehicles for inspections.)

3. *Opportunities for conjunctive and/or joint use projects, such as groundwater storage/parks, schools/parks, or flood detention parks.*

Other than what has been addressed above, not applicable.

4. *Duplication of existing and/or planned facilities of other service providers.*

Not applicable.

5. *Availability of excess capacity to serve customers of other agencies.*

The District has several mutual aid agreements. The closest company responds to a given emergency regardless of the location pursuant to County-wide boundary drop.

## **Government Structure Options**

1. *Available government options to provide more logical service boundaries to the benefit of customers and regional planning goals and objectives.*

A joint powers agreement would be an option. This was previously discussed with City of Sacramento. The City wanted a majority of members on the new JPA board. Control issues are always the sticking point keeping these types of options from becoming more viable.

2. *Recommendations by a service provider and/or an interested party for government options.*

Not applicable.

3. *Anticipated proposals to LAFCo that will affect the service provider.*

The potential reorganization involving City of Sacramento's Fire Department or adjacent counties could potentially be proposed, but there is currently nothing pending.

4. *Prior proposals or attempts by the agency to consolidate or reorganize.*

American River FPD consolidated with Sacramento County FPD in 2000. Bringing in the City of Sacramento has been looked at in the past, but has not happened for a variety of reasons. The District considered consolidation with Dry Creek FPD in Placer County, but ultimately, Placer took over Dry Creek because of local identity. Elk Grove is a CSD and provides park services. Fire would have to be extracted from that District for Metro to consider taking on that responsibility.

5. *Availability of government options that improve public participation, local accountability, and governance.*

There would be advantages and ancillary savings that would occur in reorganizations, including, but not limited to: finance, payroll, logistics, attorney services, personnel, workers comp, and administration. Staffing efficiencies would be accomplished through transfers, job consolidation and attrition. For instance, the District could be provided with the full budget from the City of Sacramento fire department, and District would run it. The City would benefit by not having to have responsibility. Sacramento Metro Fire is a strong proponent of regionalization.

6. *Opportunities to create definite and certain boundaries that conform to lines of assessment or ownership and/or eliminate island, corridors of unincorporated territory, and other difficult or illogical service areas.*

Not applicable.

7. *Existing boundary disputes.*

None

8. *Elimination of overlapping boundaries that confuse the public, cause service inefficiencies, unnecessarily increase in the cost of infrastructure, exacerbate rates and/or undermine good planning practices.*

If there were a regionalized fire service, operational consistencies could be achieved and community confusion would be reduced. By any definition, it would be more effective, efficient, convenient and user-friendly to have one regional fire service. Confusion exists over the difference between unincorporated communities and cities. There are several natural boundaries and population breaks that would make sense as logical criteria for creating a regional concept. The current Air Quality Control district in the Sacramento and Bay Area are “regional” in nature. Perhaps that model would be worthy for additional examination and consideration.

9. *Reevaluation of boundaries, including downsizing SOI boundaries and/or approving other boundary modifications that remove important open space and agricultural lands from urban service areas.*

Same response as question #8 in this section.

10. *Availability of government options that stabilize, steady and/or clarify the government process in order to reduce costs of increase customer satisfaction.*

Televised meetings and outreach. Take meetings out to various community locations.

11. *Availability of government options that may produce economies of scale and improved buying power in order to reduce service and housing costs.*

Not applicable.

12. *Availability of government options that cause appropriate facilities to be shared and avoid the construction of extra and/or necessary infrastructure.*

Sharing facilities with local park districts, or school districts should be fully explored.



13. *Making excess capacity available to other service users in order to eliminate duplicate infrastructure construction by multiple agencies and reduce costs to customers.*

Discussed earlier.

14. *Opportunities to improve the availability of water rights and/or supplies to a larger customer base through a change in government organization.*

The District feels that it would be advantageous to form better relationships with local water agencies. In emergency situations, the fire and water agencies should function in concert. When there is a full-scale conflagration, a single point of contact would be very useful in coordinating booster pump operations. One single clearinghouse for water, levies, fire, and law enforcement to deal with major emergencies, in the same way that 911 operates for individual situations.

15. *Availability of government options that could facilitate construction, financing and/or eliminate the need for new facility construction.*

Discussed earlier.

16. *Cost benefit of restructuring current elected board and/or administration to any proposed alternative.*

Minimal, if any.

17. *Cost benefit of restructuring overhead, including staff, capital outlays, allocation of reserves or savings, loaded administrative charges for grant administration, accounting, and other contracted services.*

Significant cost savings can be achieved through rationale reorganization. This was discussed at length earlier in the report.

18. *Cost benefit of restructuring the direct distribution of costs or debts from shared facilities to a larger user population.*

Not applicable.

19. *Opportunities for the sale of surplus properties through a change in government organization.*

Not applicable.

*20. Availability of excess reserves for service improvements and/or rate reductions through a change in government organization.*

As a result of the most recent reorganization, the District loaned the City of Rancho Cordova the space formerly occupied by the County of Sacramento fire staff. The City occupies the space rent-free for now, and one year from now, they will only pay utilities. After one year, the City will determine if they will purchase or lease this structure or move on. The facility is on Gold Canal and is roughly 30,000 square feet, with a warehouse in the back. It has a board chambers and parking.

*21. Opportunities to enhance capital improvement plans and programs through a change in governmental structure.*

Capital Improvement reserves are in place at the District for this purpose.

*22. Opportunities to streamline services through the reorganization of service providers that no longer provide services for which they were formed.*

All through the region, it would make sense if the Regional fire protection concept could be adopted. Where there is new development along the county line, it just makes sense to build one station to serve both sides, instead of each agency building their own redundant infrastructure.

*23. Opportunities for early debt repayment and related savings through a change in government structure.*

Not applicable.

*24. Elimination of rate structures that impose growth pressures on open space resources.*

Not applicable.

*25. Identification of illogical boundaries and their effect on rates.*

Not applicable.

*26. Impact of government structure options on agency's financial stability.*

Not applicable.

27. *Rationale for an agency's emergency and/or undesignated reserves, particularly in relation to their gross annual revenue.*

The District maintains a 5% fund balance reserve discussed earlier in the report.

28. *Changes and/or modifications in boundaries in order to promote planned, orderly, and efficient patterns of urban development.*

Not applicable.

29. *Changes and/or modifications in boundaries in order to avoid premature inducement, facilitation, or conversion of existing open space lands, including: the direction of growth away from prime agricultural and important open space lands towards infill areas of areas containing nonprime agricultural land; the development of vacant land adjacent to existing urban areas and within existing spheres of influence.*

Not applicable.

30. *Boundary adjustments in order to minimize the amount of land needed to accommodate growth in the next five to ten years within the spheres of influence of special districts and cities.*

The District encourages all efforts to bring rationality to changes in SOIs to minimize cherry picking by cities, while leaving sub-optimal areas behind.

31. *Prevention of extension of urban services to important agriculture and open space areas not planned for growth or within the boundaries of the city or special district.*

Not applicable.

32. *Impact of a change in government structure on the implementation of regional transportation, water quality, air quality, fair share housing allocation, environmental justice, airport land use, open space, agricultural, and other environmental policies or programs.*

Not applicable.

33. *Impacts of government structures on fair housing programs.*

Not applicable.

34. *Available government options that improve the ability to provide and explain budget and financial data.*

The District posts its Annual Report and Budget information on its Internet web site.

35. *Opportunities to improve in the quality and/or levels of service through changes in government structure.*

More public involvement and awareness through the web site, community meetings and more use of television could further enhance quality of customer service.

36. *Impact of investment policies on service levels and quality.*

The District's board is extremely conservative and is likely to maintain a very conservative stance related to investments.

37. *Evaluation of bond rates, ability to borrow or obtain grants, budget practices and other aid.*

The District's policies in this area are well defined and are working well.

38. *Ability to gain environmental benefits through government structure options.*

Not applicable.

39. *Opportunities to integrate services without excessive cost.*

Service integration and consolidation has been discussed at length earlier in this report.

40. *Cost benefit analysis of potential changes in government structure through merging staff, staff reduction by attrition, phasing out of elected or appointed positions and management staff.*

The District has had past success and has realized tremendous economies of scale through reorganizations.

41. *Opportunities for improved service delivery and/or an increase in system standards by system integration through changes in government structure.*

Not applicable.

42. *Identify prohibitions in the affected Principal Acts that would affect government structure options, including pending litigation, court judgments, other legal issues, restricted assets, financial or other constraints.*

The District is governed by the 1987 Fire District Reorganization Act. It is also governed by Cortese-Knox-Hertzberg Act of 2000. Any adjustments would need to be made in accordance with those statutes. The District has suggested an amendment to the Fire District Reorganization Act relating to Prop 4 limits. It is the District's belief that the new district should be allowed to recalculate its Spending Limit due to its reorganization. Currently, only after either consolidation or incorporation can the limit be recalculated.

43. *Integration of debts and obligations analysis.*

Not applicable.

44. *Potential successor agencies.*

There is no successor agency to Sacramento Metro Fire. It is a multi-county agency and is exempt from the ERAF shift. This factor saves the District 10% of its total property tax base of approximately \$88 million.

45. *Impact on existing systems (upgrades) due to government structure changes.*

Not applicable

46. *Impact on operating cost due to government structure changes.*

Not applicable.

47. *Evaluation of long term savings through government structure changes versus related transition costs.*

There would be a long-term savings through government structure change if the District assumed the City of Sacramento's fire service. This would save the City \$4.2 million in ERAF shift. This savings could equate into a pure increase of service delivery.

48. *Evaluation of permit status upon integration.*

Not applicable.

## **Evaluation of Management Efficiencies**

1. *Evaluation of agency's capacity to assist with and/or assume services provided by other agencies.*

The District would like to develop a cooperative agreement with the County Office of Emergency Services. The Sheriff is currently administering this function.

2. *Evaluation of agency's spending on mandatory programs.*

The District complies with all applicable mandated laws and seeks reimbursement under the provisions of the state constitution for any functions found to be reimbursable by the Commission on State Mandates.

3. *Comparison of agency's mission statement and published customer service goals and objectives.*

Both documents are consistent.

4. *Availability of master service plan(s)*

The District's 20-year Master Plan, and 20-year Fleet Plan are equivalent to a MSP.

5. *Contingency plans for accommodating existing and planned growth.*

The District's 20-year plan sites locations for tentative fire stations given new development.

6. *Publicized activities: Newsletter, Board meetings.*

All public activities are published in newspapers, the District's bimonthly newsletter, posted publicly, and posted on the District's Internet site.

7. *Implementation of continuous improvement plans and strategies for budgeting, managing costs, training and utilizing personnel, and customer service and involvement.*

The District provides opportunities for its staff to obtain in-service training covering a variety of specialized and directed job related subject areas. Additionally, the Board of Directors is provided an opportunity to attend board members' institute educational programs.

8. *Personnel policies.*

The District has a personnel manual and labor contracts. The District's policies, procedures and practices are clearly enumerated in those documents.

9. *Availability of resources (fiscal, manpower, equipment, adopted service or work plans) to provide adequate service.*

The Fleet division maintains rolling stock. The Facilities division maintains facilities. The District has gone through its 20-year planning process and has adequate staff and resources.

10. *Availability of technology to conduct an efficient business.*

The District has updated PCs, Internet access, and every fire station has at least one workstation. The District is networked at administration building with DSL high-speed access, and a new financial management package has been installed.

11. *Collection and maintenance of pertinent data necessary to comply with state laws and provide adequate services.*

District management staff attends workshops, seminars and conferences to keep abreast of new legislation affecting personnel and labor issues. The District's legal counsel also provides legal advice to the Board and staff on these issues.

12. *Opportunities for joint powers agreements, JPAs, and/or regional planning opportunities.*

The District is a member of the California Fire and Rescue Training Authority (housed at McClellan), along with the City of Sacramento, and the State OES. We are also members of Sacramento Regional Fire and EMS Communications Center (911). The District responds to 60,000 incidents per year through the 911 system.

13. *Evaluation of agency's system of performance measures.*

The District's response criteria is, "Be within 80% of population in four minutes, and 90% of population within six minutes." The District's urban and rural areas have their own targeted response thresholds, and all areas have response zones. The District maintains a computer program that continuously tracks all responses by the appropriate threshold criteria to ensure response criteria are being met.

14. *Capital Improvement projects as they pertain to Section 65401 and 651039c.*

Please refer to attached CIP plan for complete details.

15. *Accounting practices.*

The County of Sacramento Auditor-Controller performs the District's annual audit. The workers' comp claims audit is done every other year, and actuarial review every other year.

16. *Maintenance of contingency reserves.*

Discussed earlier in this report.

17. *Written policies regarding the accumulation and use of reserves and investment practices.*

The District maintains policies related to use of reserves and investment practices.

18. *Impact of agency's policies and practices on environmental objectives and affordable housing.*

The District fully complies with CEQA in performing its activities.

19. *Environment and safety compliance.*

The District fully complies with all applicable environmental and safety laws in carrying out its activities. District staff attends training sessions on how to perform their jobs in a safe manner.

20. *Current litigation and/or grand jury inquiry involving the service under LAFCo review.*

None



## **Local Accountability and Governance**

### *1. Compliance with state disclosure laws and the Brown Act.*

The District complies with state conflict of interest disclosure laws and the Brown Act.

### *2. Level of public participation (i.e., open meetings, accessible staff and elected officials, an accessible office open to the public, a phone and/or message center, customer complaint and suggestion opportunities).*

District staff is available and accessible to the public at the District's offices during stated business hours. All board meetings or special meetings are posted over 72 hours in advance of any meeting in freely accessible location, as well as the web site. The District holds numerous public outreach meetings during the year to provide its customers with an opportunity to provide feedback on District plans and its vision.

### *3. Agency representatives (i.e., board members, employees, staff).*

Nine board members elected by division, with 720 paid employees authorized and funded in the budget.

### *4. Public outreach efforts (i.e., newsletters, bill inserts, TV, website).*

Public outreach is very important to the District. Staff routinely visits homeowners association meetings, community events, attend Board of Supervisor meetings, community organizations, service clubs, City Council meetings, etc. As described earlier, the District maintains a website located at: <http://www.smfd.ca.gov/>

### *5. Media involvement.*

A Sacramento Bee representative attends most District Board meetings and workshops. The District has excellent relationships with all local media. The District also likes to give special recognition awards to members of the community and other agencies with media involvement.

### *6. Accessibility of meetings.*

All meetings are held in ADA compliant buildings whenever possible.

### *7. Election process.*

Board members are elected by division for four year staggered terms with no term limits.

8. *Participation of service users in elections.*

The District's portion of the election is consolidated with the County's election in even number years. Registered voters may vote for their representatives. The fire unions are very active in soliciting and endorsing candidates.

9. *Public access to adopted budgets.*

Budgets go through policy committee meetings, which are open to the public. Individuals can request copies of the budget at the front desk. The budget can also be accessed on the web site, as well as prior year budgets.

10. *Budget reports' compatibility with state law.*

Budget reporting and accounting procedures comply with state law.

11. *Audits.*

The Sacramento County Auditor-Controller conducts the District's financial audit on an annual basis.

12. *Access to program progress reports.*

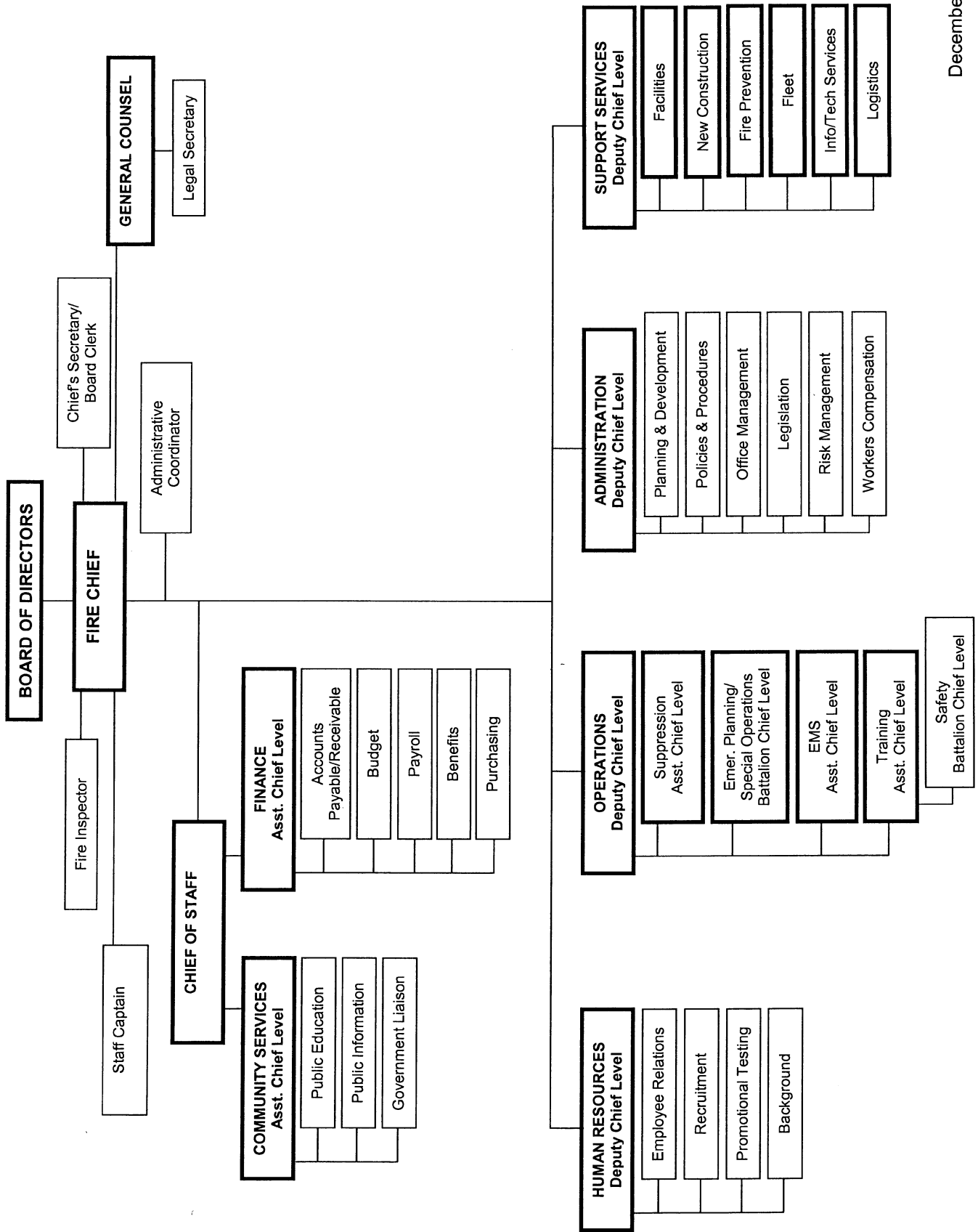
The District's annual report serves this purpose.

# **ATTACHMENTS**

## **SACRAMENTO METROPOLITAN FIRE DISTRICT**

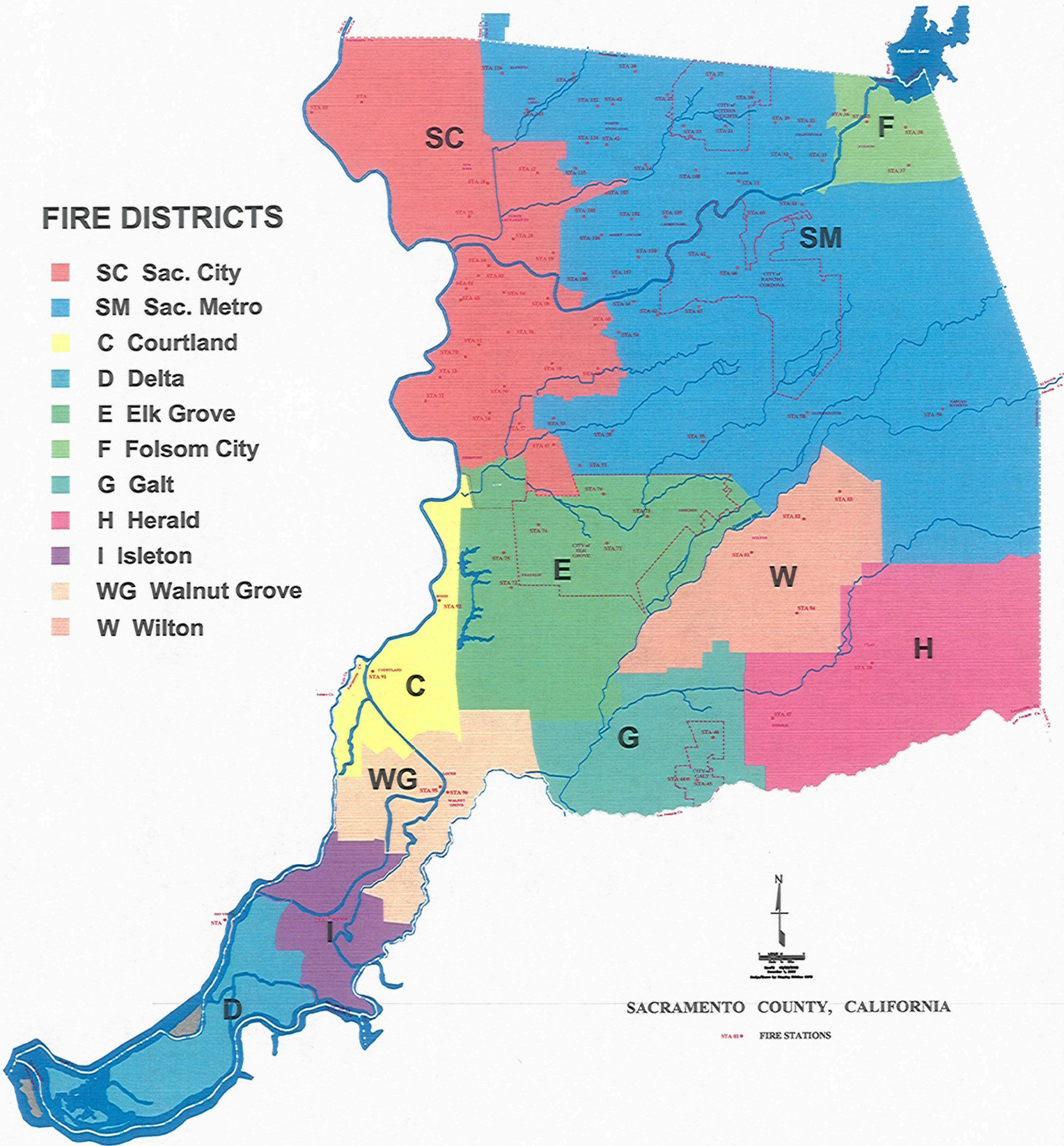
### **MUNICIPAL SERVICE REVIEW AND SPHERE OF INFLUENCE UPDATE**

# SACRAMENTO METROPOLITAN FIRE DISTRICT



# FIRE DISTRICTS

- SC Sac. City
- SM Sac. Metro
- C Courtland
- D Delta
- E Elk Grove
- F Folsom City
- G Galt
- H Herald
- I Isleton
- WG Walnut Grove
- W Wilton



SACRAMENTO COUNTY, CALIFORNIA

STA 01 FIRE STATIONS





## SACRAMENTO METROPOLITAN FIRE STATIONS

Station	Phone #	Location	Battalion
Station 21		7641 Greenback Lane Citrus Heights, CA 95610	B13
Station 22		6248 Chestnut Avenue Orangevale, CA 95662	B13
Station 23		6421 Greenback Lane Citrus Heights, CA 95621	B12
Station 24		4942 College Oak Drive Sacramento, CA 95841	B12
Station 25		7352 Roseville Road Sacramento, CA 95842	B12
Station 26		8000 Palmerson Drive Antelope, CA 95843	B5
Station 27		7474 Grand Oaks Boulevard Citrus Heights, CA 95621	B12
Station 28		8189 Oak Avenue Citrus Heights, CA 95610	B13
Station 29		6314 Hickory Avenue Orangevale, CA 95662	B13
Station 31		7950 California Avenue Fair Oaks, CA 95628	B13
Station 32		4953 Hazel Avenue Fair Oaks, CA 95628	B13
Station 33		5148 Main Avenue Orangevale, CA 95662	B13
Station 41		6900 Thomas Drive North Highlands, CA 95660	B5
Station 42		5608 North Haven Drive North Highlands, CA 95660	B5
Station 50		8880 Gerber Road Sacramento, CA 95828	B9
Station 51		8210 Meadowhaven Drive Sacramento, CA 95828	B9
Station 52		9780 Elder Creek Road Sacramento, CA 95829	B9
Station 53		6722 Fleming Avenue Sacramento, CA 95828	B9
Station 54		8900 Fredric Avenue Sacramento, CA 95826	B9
Station 55		7776 Excelsior Road Sacramento, CA 95829	B9
Station 58		7250 Sloughhouse Road Sloughhouse, CA 95624	B9
Station 59		7210 Murieta Drive Rancho Murieta, CA 95683	B9
Station 61		10595 Folsom Boulevard Rancho Cordova, CA 95670	B14
Station 62		3646 Bradshaw Road Sacramento, CA 95827	B14

Station 63		12395 Folsom Boulevard Rancho Cordova, CA 95670	B14
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**SACRAMENTO METROPOLITAN FIRE STATIONS**

<b>Station</b>	<b>Phone #</b>	<b>Location</b>	<b>Battalion</b>
Station 64		9116 Vancouver Drive Sacramento, CA 95826	B14
Station 65		11201 Coloma Road Rancho Cordova, CA 95670	B14
Station 66		3180 Kilgore Road Rancho Cordova, CA 95670	B14
Station 67		10321 Truemper Way Mather AFB, CA 95655	B14
Station 101		3000 Fulton Avenue Sacramento, CA 95821	B7
Station 102		4501 Marconi Avenue Sacramento, CA 95821	B7
Station 103		3824 Watt Avenue Sacramento, CA 95821	B7
Station 105		2691 Northrop Avenue Sacramento, CA 95864	B7
Station 106		2200 Park Towne Circle Sacramento, CA 95825	B7
Station 107		970 La Sierra Drive Sacramento, CA 95864	B7
Station 108		6701 Winding Way Fair Oaks, CA 95628	B7
Station 109		5634 Robertson Avenue Carmichael, CA 95608	B7
Station 110		1616 Mission Avenue Carmichael, CA 95608	B7
Station 111		6749 Front Street Rio Linda, CA 95673	B5
Station 112		6801 34th Street North Highlands, CA 95660	B5
Station 114		5824 Kelly Way McClellan Park, CA 95652	B5
Station 115		4727 Kilzer Avenue McClellan Park, CA 95652	B5
Station 116		7995 Elwyn Avenue Elverta, CA 95626	B5
Station 117		7961 Cherry Brook Drive Elverta, CA 95626	B5





# Sacramento Metropolitan Fire District

2101 Hurley Way • Sacramento, California 95825-3208 • Phone (916) 566-4000 • Fax (916) 566-4200

RICK MARTINEZ  
Fire Chief

## ORDINANCE NO. 3-02

Adopted by the Board of Directors of the  
SACRAMENTO METROPOLITAN FIRE DISTRICT

on Date of

November 6, 2002

### AN ORDINANCE OF THE SACRAMENTO METROPOLITAN FIRE DISTRICT ESTABLISHING A CAPITAL FIRE FACILITIES FEE SCHEDULE FOR NEW CONSTRUCTION AND DEVELOPMENT WITHIN THE DISTRICT

**WHEREAS**, the Sacramento Metropolitan Fire District (District) was formed to provide emergency services relating to the preservation of life and protection of property from fire, respond to medical situations necessitating immediate action, and other emergencies; and

**WHEREAS**, The Board of Directors has committed to continue to provide and improve, to the best of their ability, fire protection, emergency medical services, rescue, hazardous materials responses and all other services to the public as authorized pursuant to the "Fire Protection District Law of 1987" (Health and Safety Code, Section 13800 et.seq.) ; and

**WHEREAS**, budgetary considerations have required that a Capital Fire Facilities Fee be charged against new construction and development to defray costs and mitigate the impact associated with property acquisition, site preparations, design, construction and equipping of fire stations within the District necessary to protect the health and safety of the general public and preserve lives and property; and

**WHEREAS**, the purpose of the fee is to mitigate the financial impact of providing additional fire stations and fire equipment to safeguard the lives and property of those who will occupy the new construction and development at an acceptable level of service; and

**WHEREAS**, the District, pursuant to California Government Code Section 66000 et. seq. (AB-1600, Chapter 927, Statutes of 1987), is authorized to adopt a Capital Fire Facilities Fee development impact mitigation fee schedule to defray the costs associated with property acquisition, site preparation, design, construction and equipping of fire stations within the District necessary to protect the health and safety of the general public and preserve lives and property.

**NOW, THEREFORE, THE BOARD OF DIRECTORS OF THE SACRAMENTO METROPOLITAN FIRE DISTRICT hereby ordains as follows:**

**SECTION 1. Establishment of a Fee Schedule**

The Board of Directors of the Sacramento Metropolitan Fire District establishes the Capital Fire Facilities Fee schedule set forth in the attached Exhibit "A" and directs that the fees shall be uniformly applied and collected.

**SECTION 2. Collection of the Fee**

The Board of Directors of the Sacramento Metropolitan Fire District shall entrust the Sacramento County Board of Supervisors with the legal authority to collect the Fee on behalf of the Distirct.

**SECTION 3. Effective Date**

The fees provided for herein shall become effective on January 6, 2003, or soon thereafter as possible, and shall remain in effect through December 31, 2020.

**SECTION 4. Revision of Fee Schedule**

The Board of Directors of the Sacramento Metropolitan Fire District may, from time to time, revise this fee schedule as a result of changes in required capital expenses of the District. Such revisions shall be adopted in the form of amendments to this ordinance, after public comment at a regularly scheduled meeting of the Board in accordance with the provisions of Government Code, Section 66000 et. seq.

ON A MOTION by Director Engellenner, seconded by Director Stewart, the foregoing ordinance was passed and adopted this 6th day of November **2002**, by the following vote to wit:

AYES: Engellenner, Stewart, Trujillo, Valley, Vanderveen, Goold

NOES: None

ABSENT: Jones

ABSTAIN: Granados

**SACRAMENTO METROPOLITAN FIRE DISTRICT**

By:   
\_\_\_\_\_  
President, Board of Directors

**Attested By:**

  
\_\_\_\_\_  
Board Clerk

Exhibit "A" Attachment  
Page 1 of 1

**CAPITAL FIRE FACILITIES FEE**

<u>Construction Type</u>	<u>Fee Per Square Foot Of Construction</u>
All non-sprinklered commercial development*	\$0.70
All sprinklered commercial development*	\$0.55
Single-family units and duplexes	\$0.41

\* Includes all development except single-family and duplexes.

**Sacramento Metropolitan Fire District  
20 Year Master Plan  
Fire Station Relocation and Upgrade**

Fiscal Year	Activity	Proposed Location	Fiscal Projections	
			Est. Revenue	Est. Expenditure
FY00/01	Capital Reserve		\$8,720,060	
FY00/01	Development Fees		\$1,253,774	
PHASE I (IMPLEMENTATION PHASE)				
FY01/02	Annual C.I.P. funding		\$2,000,000	
FY01/02	Vineyard Development Fee		\$300,000	
FY01/02	Antelope Development Fee		\$100,000	
FY01/02	Sale of Orangegrove property		\$860,000	
FY01/02	Sale of St. 251 (Florin Rd.)		\$214,436	
FY01/02	Acquire lot for St.110	Berrendo and Eastern Ave.		\$660,000
		ANNUAL TOTAL	\$13,448,270	\$660,000
FY02/03	Annual C.I.P. funding		\$3,000,000	
FY02/03	Vineyard Development Fee		\$300,000	
FY02/03	Antelope Development Fee		\$100,000	
FY02/03	Remodel St. 23	Current site		\$1,000,000
FY02/03	Move BC-12 to St.23	6421 Greenback Ln.		
FY02/03	Determine District use of Gold Canal property		\$1,201,730	
FY02/03	Determine District use of Senate and Jackson property		\$200,000	
FY02/03	Acquire lot for St.42	Watt Ave. / Myrtle Ave. area		\$400,000
FY02/03	Acquire lot for St.27	Antelope Rd. / Mariposa Rd. area		\$400,000
FY02/03	Acquire lot for St.41	Elkhorn Bl. / Walerga Rd. area		\$400,000
FY02/03	Acquire lot for St.54	Bradshaw Rd. / Vintage Park Rd.		\$400,000
FY02/03	Acquire lot for St.64	Watt Ave. Folsom Bl. area		\$400,000
FY02/03	Acquire lot for St.68	Sunrise Bl. / Douglas Rd.		\$0
FY02/03	Acquire lot for St.111	Rio Linda Bl. / M St. area		\$400,000
		ANNUAL TOTAL	\$4,801,730	\$3,400,000
FY03/04	Annual C.I.P. funding		*	
FY03/04	Vineyard Development Fee		*	
FY03/04	Antelope Development Fee		*	
FY03/04	Build St.29	Greenback Ln. / Kenneth Ave.		\$3,500,000
FY03/04	Determine District use of 6314 Hick na		\$200,000	
FY03/04	Build St.110	Berrendo and Eastern Ave.		\$3,500,000
FY03/04	Determine District use of 970 La Si na		\$200,000	
FY03/04	Determine District use of 1616 Miss na		\$200,000	
FY03/04	Build St.68	Sunrise Bl. / Douglas Rd.		
		ANNUAL TOTAL	\$600,000	\$7,000,000
FY04/05	Annual C.I.P. funding		*	
FY04/05	District-wide Developer Fee		*	
FY04/05	Build St. 42	Watt Ave. / Myrtle Ave. area		\$3,500,000
FY04/05	Determine District use of 5608 Nort na		\$150,000	
FY04/05	Build St.64	Watt Ave. / Folsom Bl. area		\$3,500,000
FY04/05	Build St.22	Hazel Ave. / Oak Ave.		\$3,500,000
FY04/05	Determine District use of 8900 Fred na		\$200,000	
FY04/05	Determine District use of 6248 Che: na		\$200,000	
FY04/05	Determine District use of 9116 Van: na		\$150,000	
		ANNUAL TOTAL	\$700,000	\$10,500,000

Continued....

FY05/06	Annual C.I.P. funding		*	
FY05/06	District-wide Developer Fee		*	
FY05/06	Build St.27	Antelope Rd. / Mariposa Rd. area		\$3,500,000
FY05/06	Build St.41	Elkhorn Bl. / Walerga Rd. area		\$3,500,000
FY05/06	Determine District use of 7474 Gar na		\$200,000	
FY05/06	Determine District use of 6900 Tho na		\$150,000	
FY05/06	Determine District use of 8189 Oak na		<u>\$150,000</u>	
	ANNUAL TOTAL		\$500,000	<u>\$7,000,000</u>
FY06/07	Annual C.I.P. funding		*	
FY06/07	District-wide Developer Fee		*	
FY06/07	Rebuild St.32	Current site		\$3,500,000
FY06/07	Build St.54	Bradshaw Rd. / Vintage Park area		\$3,500,000
FY06/07	Build St.111	Rio Linda Bl. / M St. area		\$3,500,000
FY06/07	Determine District use of 6749 Fron na		\$150,000	
FY06/07	Acquire lot for St.101 (following fu	Fulton Ave. corridor		<u>\$400,000</u>
	ANNUAL TOTAL		\$150,000	<u>\$10,900,000</u>
PHASE II				
FY07/08	Annual C.I.P. funding		*	
FY07/08	District-wide Developer Fee		*	
FY07/08	Build St.101	Fulton Ave. corridor		\$3,500,000
FY07/08	Acquire lot for St.117	Elverta Rd. / 28th St.		<u>\$250,000</u>
	ANNUAL TOTAL		\$0	<u>\$3,750,000</u>
FY08/09	Annual C.I.P. funding		*	
FY08/09	District-wide Developer Fee		*	
FY08/09	Build St.117	Elverta Rd. / 28th St.		\$3,500,000
FY08/09	Determine District use of 7961 Chei na		\$150,000	
FY08/09	Determine District use of 3624 Watt na		\$150,000	
FY08/09	Implement 6th truck company	Location to be determined		
FY08/09	Assess need for St.69	Folsom Bl. / Routier Rd.		
FY08/09	Assess need for relocation of St.112	Elkhorn Bl. / 22nd St.		\$250,000
FY08/09	Assess need for relocation of St.116	Rio Linda Bl. / Elwin Rd.		\$250,000
FY08/09	Remodel St. 102	4501 Marconi Ave.		\$1,000,000
FY08/09	Remodel St. 63	12395 Folsom Bl.		<u>\$1,000,000</u>
	ANNUAL TOTAL		\$300,000	<u>\$6,000,000</u>
FY09/10	Annual C.I.P. funding		*	
FY09/10	District-wide Developer Fee		*	
FY09/10	Remodel St. 53	6722 Fleming Ave.		\$1,000,000
FY09/10	Remodel St. 31	7950 California Ave.		\$1,000,000
FY09/10	Remodel St. 108	6701 Winding Way		<u>\$1,000,000</u>
	ANNUAL TOTAL		\$0	<u>\$3,000,000</u>
FY10/11	Annual C.I.P. funding		*	
FY10/11	District-wide Developer Fee		*	
FY10/11	Build St. 116 (based on assessment)	Rio Linda Bl. / Elwin Rd.		\$3,500,000
FY10/11	Determine District use of 7995 Elw		<u>\$100,000</u>	
	ANNUAL TOTAL		\$100,000	<u>\$3,500,000</u>
FY11/12	Annual C.I.P. funding		*	
FY11/12	District-wide Developer Fee		*	
FY11/12	Build St. 112 (based on assessment)	Elkhorn Bl. / 22nd St.		\$3,500,000
FY11/12	Determine District use of 6801 34th		\$200,000	
FY11/12	Remodel St. 106	2200 Park Towne Cir.		<u>\$1,000,000</u>
	ANNUAL TOTAL		\$200,000	<u>\$4,500,000</u>

Continued.....

PHASE III

FY12/13	Annual C.I.P. funding		*	
FY12/13	District-wide Developer Fee		*	
FY12/13	Remodel St. 33	5148 Main Ave.		\$1,000,000
FY12/13	Remodel St. 58	7250 Sloughouse Rd.		<u>\$1,000,000</u>
	ANNUAL TOTAL		\$0	\$2,000,000
FY13/14	Annual C.I.P. funding		*	
FY13/14	District-wide Developer Fee		*	
FY13/14	Remodel St. 62	3646 Bradshaw Rd.		\$1,000,000
FY14/15	Remodel St. 24	4942 College Oak Bl.		<u>\$1,000,000</u>
	ANNUAL TOTAL		\$0	\$2,000,000
FY14/15	Annual C.I.P. funding		*	
FY14/15	District-wide Developer Fee		*	
FY14/15	Remodel St. 55	7776 Excelsior Rd.		\$1,000,000
FY14/15	Remodel St. 59	7210 Murieta Dr.		<u>\$1,000,000</u>
	ANNUAL TOTAL		\$0	\$2,000,000
FY15/16	Annual C.I.P. funding		*	
FY15/16	District-wide Developer Fee		*	
FY15/16	Remodel St. 21	7641 Greenback Ln.		\$1,000,000
FY15/16	Remodel St. 61	10595 Folsom Bl.		<u>\$1,000,000</u>
	ANNUAL TOTAL		\$0	\$2,000,000
FY16/17	Annual C.I.P. funding		*	
FY16/17	District-wide Developer Fee		*	
FY16/17	Remodel St. 109	5634 Robertson Ave.		\$1,000,000
FY16/17	Remodel St. 66	3180 Kilgore Rd.		<u>\$1,000,000</u>
	ANNUAL TOTAL		\$0	\$2,000,000
FY17/18	Annual C.I.P. funding		*	
FY17/18	District-wide Developer Fee		*	
FY17/18	Remodel St. 65	11201 Coloma Rd.		\$1,000,000
FY17/18	Remodel St. 105	2691 Northrop Ave.		<u>\$1,000,000</u>
	ANNUAL TOTAL		\$0	\$2,000,000
FY18/19	Annual C.I.P. funding		*	
FY18/19	District-wide Developer Fee		*	
FY18/19	Remodel St. 50	8880 Gerber Rd.		\$1,000,000
FY18/19	Remodel St. 25	7352 Roseville Rd.		<u>\$1,000,000</u>
	ANNUAL TOTAL		\$0	\$2,000,000
FY19/20	Annual C.I.P. funding		*	
FY19/20	District-wide Developer Fee		*	
FY19/20	Remodel St. 26	8000 Palmerson Dr.		\$1,000,000
FY19/20	Remodel St. 51	8210 Meadowhaven Rd.		<u>\$1,000,000</u>
	ANNUAL TOTAL		\$0	\$2,000,000
	ANNUAL ACCUMULATIVE TOTAL		\$20,800,000	\$76,210,000

\* To be determined.

## *20 Year Vehicle Replacement Plan*

<i>Replacement Year</i>	<i>Vehicle Type</i>	<i>Vehicle ID</i>	<i>Vehicle Make</i>	<i>Year</i>	<i>Condition</i>	<i>Projected Cost</i>
03/04						
	Administrative Support	00803	Ford E350 Van	1990	Fair	\$30,000.00
	Administrative Support	00218	Ford Taurus	1989	Fair	\$30,000.00
	Administrative Support	00219	Ford Taurus	1989	Fair	\$30,000.00
	Administrative Support	00809	Ford Aerostar	1991	Fair	\$30,000.00
	Administrative Support	00285	Ford F150	1989	Fair	\$30,000.00
	Administrative Support	00804	Ford Aerostar	1990	Fair	\$30,000.00
	Administrative Support	24149	Chevrolet	1993	Fair	\$30,000.00
	Administrative Support	24143	Suburban	1990	Fair	\$40,000.00
	Administrative Support	24223	Ford Expedition	2003	Excellent	\$40,000.00
	Ambulance	00624	Horton	1995	Fair	\$115,000.00
	Ambulance	02468	Horton	1994	Fair	\$115,000.00
	Ambulance	00625	Horton	1995	Fair	\$115,000.00
	Ambulance	00623	Horton	1995	Fair	\$115,000.00
	Engine	03324	Ford	1989	Fair	\$380,000.00
	Engine	03325	Weststates	1989	Poor	\$380,000.00
	Grass Unit (S)	03308	GMC	1982	Fair	\$125,000.00
	Mather	00504	Oshkosh	1973	Poor	\$500,000.00
	Miscellaneous	00294	Dodge D-500 Flatbe	1974	Fair	\$40,000.00
	Truck	00066	Sutphen	1984	Fair	\$650,000.00
					<b>Sum</b>	<b>\$2,825,000.00</b>



<i>Replacement Year</i>	<i>Vehicle Type</i>	<i>Vehicle ID</i>	<i>Vehicle Make</i>	<i>Year</i>	<i>Condition</i>	<i>Projected Cost</i>
04/05						
	Administrative Support	02458	Ford E250 Van	1991	Good	\$30,000.00
	Administrative Support	02483	Ford F150	1995	Good	\$30,000.00
	Administrative Support	33115	Ford Crown Victoria	1994	Fair	\$30,000.00
	Administrative Support	33114	Ford Crown Victoria	1994	Fair	\$30,000.00
	Administrative Support	02478	Ford Taurus	1994	Good	\$30,000.00
	Administrative Support	02477	Ford Taurus	1994	Good	\$30,000.00
	Administrative Support	02472	Ford Crown Victoria	1994	Good	\$30,000.00
	Administrative Support	33100	Ford Crown Victoria	1993	Fair	\$30,000.00
	Administrative Support	02471	Ford F-250	1993	Fair	\$30,000.00
	Administrative Support	00818	Ford F150	1992	Fair	\$30,000.00
	Administrative Support	00817	Ford Tempo	1992	Good	\$30,000.00
	Administrative Support	00816	Ford Tempo	1992	Good	\$30,000.00
	Administrative Support	00814	Ford Crown Victoria	1992	Fair	\$30,000.00
	Administrative Support	00813	Ford Crown Victoria	1992	Fair	\$30,000.00
	Administrative Support	00810	Ford Tempo	1991	Good	\$30,000.00
	Administrative Support	33113	Ford Crown Victoria	1994	Fair	\$30,000.00
	Administrative Support	00805	Ford Aerostar	1990	Good	\$30,000.00
	Administrative Support	24144	Suburban	1990	Fair	\$40,000.00
	Administrative Support	24150	Chevrolet	1993	Fair	\$30,000.00
	Ambulance	00628	Horton	1998	Good	\$115,000.00
	Ambulance	00626	Horton	1998	Good	\$115,000.00
	Ambulance	24112	Wheeled Coach	1999	Fair	\$115,000.00
	Ambulance	24111	Wheeled Coach	1999	Fair	\$115,000.00
	Duty Chief	02485	Ford Bronco	1995	Fair	\$40,000.00
	Engine	03323	Ford	1989	Fair	\$380,000.00
	Engine	00065	Sutphen	1984	Fair	\$380,000.00
	Grass Unit (L)	00046	GMC	1976	Fair	\$200,000.00
	Grass Unit (L)	00045	Van Pelt	1979	Fair	\$200,000.00
	McClellan	24138	Oskosh P-4	1975	Poor	\$500,000.00
	Miscellaneous	02488	Ford Bronco	1995	Fair	\$40,000.00
					<b>Sum</b>	<b>\$2,780,000.00</b>

<i>Replacement Year</i>	<i>Vehicle Type</i>	<i>Vehicle ID</i>	<i>Vehicle Make</i>	<i>Year</i>	<i>Condition</i>	<i>Projected Cost</i>
<b>05/06</b>						
	Administrative Support	02487	Oldsmobile Ciera	1995	Good	\$30,000.00
	Administrative Support	02476	GMC Van	1995	Good	\$30,000.00
	Administrative Support	02490	Ford Crown Victoria	1996	Good	\$30,000.00
	Administrative Support	02486	Oldsmobile Ciera	1995	Good	\$30,000.00
	Administrative Support	02489	Ford Crown Victoria	1996	Good	\$30,000.00
	Ambulance	00630	Horton	1998	Good	\$115,000.00
	Ambulance	00629	Horton	1998	Good	\$115,000.00
	Ambulance	00635	Horton	2000	Excellent	\$115,000.00
	Ambulance	00634	Horton	1999	Good	\$115,000.00
	Duty Chief	02484	Ford Bronco	1995	Fair	\$40,000.00
	Engine	00032	Sutphen	1983	Fair	\$380,000.00
	Engine	02316	Sutphen	1984	Fair	\$380,000.00
	Engine	00053	Sutphen	1984	Fair	\$380,000.00
	Grass Unit (L)	00255	Chevrolet	1970	Good	\$200,000.00
	Grass Unit (S)	03310	GMC	1982	Fair	\$125,000.00
	McClellan	02442	Ford F-250	1988	Good	\$40,000.00
	Truck	03322	Grumman	1987	Good	\$650,000.00
					<b>Sum</b>	<b>\$2,805,000.00</b>

<i>Replacement Year</i>	<i>Vehicle Type</i>	<i>Vehicle ID</i>	<i>Vehicle Make</i>	<i>Year</i>	<i>Condition</i>	<i>Projected Cost</i>
<b>06/07</b>						
	Administrative Support	02492	Ford E250 Van	1996	Excellent	\$30,000.00
	Administrative Support	02497	Ford Taurus	1997	Excellent	\$30,000.00
	Administrative Support	02494	Ford F-250	1997	Good	\$30,000.00
	Administrative Support	02498	Ford Taurus	1997	Excellent	\$30,000.00
	Administrative Support	24101	Ford Taurus	1997	Good	\$30,000.00
	Administrative Support	24102	Ford Taurus	1997	Good	\$30,000.00
	Administrative Support	02491	Dodge Pick-up	1996	Good	\$30,000.00
	Administrative Support	24100	Ford Taurus	1997	Good	\$30,000.00
	Ambulance	24154	Horton	2001	Excellent	\$115,000.00
	Ambulance	24157	Horton	2001	Excellent	\$115,000.00
	Ambulance	00636	Horton	2000	Excellent	\$115,000.00
	Ambulance	00637	Horton	2000	Excellent	\$115,000.00
	Duty Chief	00834	Ford Expedition	1998	Good	\$40,000.00
	Engine	00236	Seagrave	1987	Good	\$380,000.00
	Engine	02409	Pierce	1984	Fair	\$380,000.00
	Engine	04718	Seagrave	1983	Good	\$380,000.00
	Grass Unit (L)	00048	GMC	1984	Fair	\$200,000.00
	McClellan	24141	Oskosh P-4	1977	Poor	\$500,000.00
	Miscellaneous	03312	GMC	1989	Fair	\$200,000.00
					<b>Sum</b>	<b>\$2,780,000.00</b>

<i>Replacement Year</i>	<i>Vehicle Type</i>	<i>Vehicle ID</i>	<i>Vehicle Make</i>	<i>Year</i>	<i>Condition</i>	<i>Projected Cost</i>
<b>07/08</b>						
	Administrative Support	24103	GMC S10	1998	Good	\$30,000.00
	Ambulance	24160	Horton	2001	Excellent	\$115,000.00
	Ambulance	24183	Road Rescue	2002	Excellent	\$115,000.00
	Ambulance	24184	Road Rescue	2002	Excellent	\$115,000.00
	Ambulance	24182	Road Rescue	2002	Excellent	\$115,000.00
	Duty Chief	00835	Ford Expedition	1998	Excellent	\$40,000.00
	Duty Chief	24113	Ford Expedition	1999	Excellent	\$40,000.00
	Engine	00237	Seagrave	1987	Good	\$380,000.00
	Engine	00047	Sutphen	1989	Good	\$380,000.00
	Engine	00067	Sutphen	1989	Good	\$380,000.00
	Engine	02429	Pierce	1985	Fair	\$380,000.00
	Truck	00071	Sutphen	1989	Good	\$700,000.00
					<b>Sum</b>	<b>\$2,790,000.00</b>

<i>Replacement Year</i>	<i>Vehicle Type</i>	<i>Vehicle ID</i>	<i>Vehicle Make</i>	<i>Year</i>	<i>Condition</i>	<i>Projected Cost</i>
<b>08/09</b>						
	Administrative Support	24115	Ford Crown Victoria	1999	Excellent	\$30,000.00
	Administrative Support	24106	Ford F150	1998	Good	\$30,000.00
	Administrative Support	00837	Ford Taurus	1999	Excellent	\$30,000.00
	Administrative Support	00838	Ford Ranger	1999	Excellent	\$30,000.00
	Administrative Support	00839	Ford Ranger	1999	Excellent	\$30,000.00
	Administrative Support	00842	Ford F150	1999	Excellent	\$30,000.00
	Administrative Support	24114	Ford Crown Victoria	1999	Excellent	\$30,000.00
	Administrative Support	00500	Ford F-450	1991	Good	\$40,000.00
	Administrative Support	24104	Dodge Stratus	1998	Good	\$30,000.00
	Administrative Support	24116	Ford Crown Victoria	1999	Excellent	\$30,000.00
	Administrative Support	24117	Ford Crown Victoria	1999	Excellent	\$30,000.00
	Administrative Support	24118	Ford Crown Victoria	1999	Excellent	\$30,000.00
	Administrative Support	24119	Ford F-350	1999	Excellent	\$40,000.00
	Administrative Support	24105	Dodge Stratus	1998	Good	\$30,000.00
	Administrative Support	33110	Chevrolet Van	1990	Fair	\$30,000.00
	Ambulance	24220	Road Rescue	2002	Excellent	\$115,000.00
	Ambulance	24185	Road Rescue	2002	Excellent	\$115,000.00
	Ambulance	24219	Road Rescue	2002	Excellent	\$115,000.00
	Ambulance	24218	Road Rescue	2002	Excellent	\$115,000.00
	Duty Chief	00840	Ford Expedition	1999	Excellent	\$40,000.00
	Duty Chief	00847	Ford Expedition	2000	Excellent	\$40,000.00
	Engine	02439	Pierce	1988	Good	\$380,000.00
	Engine	00239	Seagrave	1989	Good	\$380,000.00
	Grass Unit (S)	00256	Ford F-350	1989	Good	\$125,000.00
	McClellan	00240	Beck	1985	Fair	\$200,000.00
	Miscellaneous	24145	GMC Flatbed	1988	Good	\$40,000.00
	Truck	00502	Pierce	1989	Good	\$650,000.00
					<b>Sum</b>	<b>\$2,785,000.00</b>

<i>Replacement Year</i>	<i>Vehicle Type</i>	<i>Vehicle ID</i>	<i>Vehicle Make</i>	<i>Year</i>	<i>Condition</i>	<i>Projected Cost</i>
<b>09/10</b>						
	Administrative Support	00844	Ford Crown Victoria	2000	Excellent	\$30,000.00
	Administrative Support	00843	Ford Crown Victoria	2000	Excellent	\$30,000.00
	Administrative Support	24123	Ford Crown Victoria	2000	Excellent	\$30,000.00
	Administrative Support	24122	Ford Crown Victoria	2000	Excellent	\$30,000.00
	Administrative Support	24125	Ford Crown Victoria	2000	Excellent	\$30,000.00
	Administrative Support	00846	Ford Crown Victoria	2000	Excellent	\$30,000.00
	Administrative Support	24124	Ford Crown Victoria	2000	Excellent	\$30,000.00
	Ambulance	TBD	Road Rescue	New	Excellent	\$115,000.00
	Ambulance	TBD	Road Rescue	New	Excellent	\$115,000.00
	Ambulance	TBD	Road Rescue	New	Excellent	\$115,000.00
	Ambulance	24221	Road Rescue	2002	Excellent	\$115,000.00
	Engine	00238	Seagrave	1988	Good	\$380,000.00
	Engine	02440	Pierce	1988	Good	\$380,000.00
	Engine	02449	Pierce	1989	Good	\$380,000.00
	Engine	00309	Pierce	1989	Good	\$380,000.00
	Grass Unit (L)	00073	Beck	1989	Good	\$200,000.00
	Grass Unit (S)	00619	Ford F-350	1988	Good	\$125,000.00
	Water Tender	00072	Beck	1989	Excellent	\$265,000.00
					<b>Sum</b>	<b>\$2,780,000.00</b>

<i>Replacement Year</i>	<i>Vehicle Type</i>	<i>Vehicle ID</i>	<i>Vehicle Make</i>	<i>Year</i>	<i>Condition</i>	<i>Projected Cost</i>
<b>10/11</b>						
	Administrative Support	00848	Ford E350 Van	2000	Excellent	\$30,000.00
	Administrative Support	24134	Ford F-450	2000	Excellent	\$40,000.00
	Administrative Support	24135	Ford F-250	2000	Excellent	\$30,000.00
	Administrative Support	24152	Ford E350 Van	2001	Excellent	\$30,000.00
	Air Unit	00503	Hackney	1988	Good	\$250,000.00
	Ambulance	TBD	Road Rescue	2004	Excellent	\$115,000.00
	Ambulance	TBD	Road Rescue	2004	Excellent	\$115,000.00
	Ambulance	TBD	Road Rescue	2004	Excellent	\$115,000.00
	Duty Chief	24164	Ford Expedition	2002	Excellent	\$40,000.00
	Duty Chief	24190	Ford Expedition	2003	Excellent	\$40,000.00
	Duty Chief	24162	Ford Expedition	2002	Excellent	\$40,000.00
	Duty Chief	24163	Ford Expedition	2002	Excellent	\$40,000.00
	Engine	02448	Pierce	1989	Good	\$380,000.00
	Engine	04720	Beck	1986	Fair	\$380,000.00
	Engine	00310	Pierce	1989	Excellent	\$380,000.00
	Engine	00311	Pierce	1989	Excellent	\$380,000.00
	Grass Unit (S)	02453	Ford F-450	1990	Good	\$125,000.00
	Grass Unit (S)	03326	GMC	1990	Good	\$125,000.00
	Grass Unit (S)	00618	Ford F-350	1989	Good	\$125,000.00
					<b>Sum</b>	<b>\$2,780,000.00</b>

<i>Replacement Year</i>	<i>Vehicle Type</i>	<i>Vehicle ID</i>	<i>Vehicle Make</i>	<i>Year</i>	<i>Condition</i>	<i>Projected Cost</i>
11/12						
	Administrative Support	24167	Ford Taurus	2002	Excellent	\$30,000.00
	Administrative Support	24155	Ford Crown Victoria	2002	Excellent	\$30,000.00
	Administrative Support	24165	Ford Taurus	2002	Excellent	\$30,000.00
	Administrative Support	24166	Ford Taurus	2002	Excellent	\$30,000.00
	Administrative Support	24156	Ford Crown Victoria	2002	Excellent	\$30,000.00
	Administrative Support	24177	Ford Crown Victoria	2002	Excellent	\$30,000.00
	Administrative Support	24176	Ford Crown Victoria	2002	Excellent	\$30,000.00
	Administrative Support	24175	Ford Crown Victoria	2002	Excellent	\$30,000.00
	Administrative Support	24174	Ford Crown Victoria	2002	Excellent	\$30,000.00
	Administrative Support	24168	Ford Taurus	2002	Excellent	\$30,000.00
	Administrative Support	24172	Ford E350 Van	2002	Excellent	\$30,000.00
	Administrative Support	24171	Ford F-350	2002	Excellent	\$30,000.00
	Administrative Support	24170	Ford F150	2002	Excellent	\$30,000.00
	Administrative Support	24169	Ford E150 Van	2002	Excellent	\$30,000.00
	Administrative Support	24173	Ford Crown Victoria	2002	Excellent	\$30,000.00
	Ambulance	TBD	Road Rescue	2005	Excellent	\$115,000.00
	Ambulance	TBD	Road Rescue	2005	Excellent	\$115,000.00
	Ambulance	TBD	Road Rescue	2005	Excellent	\$115,000.00
	Ambulance	TBD	Road Rescue	2005	Excellent	\$115,000.00
	Engine	00312	Pierce	1990	Excellent	\$380,000.00
	Grass Unit (S)	02454	Ford F-450	1990	Good	\$125,000.00
	Mather	00505	Spartan	1984	Fair	\$500,000.00
	Miscellaneous	03317	International	1991	Fair	\$200,000.00
	Truck	02457	Pierce	1990	Excellent	\$650,000.00
					<b>Sum</b>	<b>\$2,765,000.00</b>



<i>Replacement Year</i>	<i>Vehicle Type</i>	<i>Vehicle ID</i>	<i>Vehicle Make</i>	<i>Year</i>	<i>Condition</i>	<i>Projected Cost</i>
12/13						
	Administrative Support	24207	Ford E350 Van	2003	Excellent	\$30,000.00
	Administrative Support	24208	Ford E150 Van	2003	Excellent	\$30,000.00
	Administrative Support	24198	Ford Taurus	2003	Excellent	\$30,000.00
	Administrative Support	24206	Ford E350 Van	2003	Excellent	\$30,000.00
	Administrative Support	24205	Ford E350 Van	2003	Excellent	\$30,000.00
	Administrative Support	24204	Ford E350 Van	2003	Excellent	\$30,000.00
	Administrative Support	24203	Ford F-250	2003	Excellent	\$30,000.00
	Administrative Support	24202	Ford F-250	2003	Excellent	\$30,000.00
	Administrative Support	24201	Ford F-250	2003	Excellent	\$30,000.00
	Administrative Support	24199	Ford Taurus	2003	Excellent	\$30,000.00
	Administrative Support	24197	Ford Taurus	2003	Excellent	\$30,000.00
	Administrative Support	24196	Ford Crown Victoria	2003	Excellent	\$30,000.00
	Administrative Support	24209	Ford E350 Van	2003	Excellent	\$30,000.00
	Administrative Support	24200	Ford F150	2003	Excellent	\$30,000.00
	Administrative Support	24191	Ford Expedition	2003	Excellent	\$40,000.00
	Administrative Support	TBD	Ford F-250	New	Excellent	\$30,000.00
	Administrative Support	24194	Ford Crown Victoria	2003	Excellent	\$30,000.00
	Administrative Support	24193	Ford Expedition	2003	Excellent	\$40,000.00
	Administrative Support	24195	Ford Crown Victoria	2003	Excellent	\$30,000.00
	Administrative Support	24192	Ford Expedition	2003	Excellent	\$40,000.00
	Ambulance	TBD	Road Rescue	2006	Excellent	\$115,000.00
	Ambulance	TBD	Road Rescue	2006	Excellent	\$115,000.00
	Engine	02456	Pierce	1990	Good	\$380,000.00
	Engine	02455	Pierce	1990	Good	\$380,000.00
	Grass Unit (L)	00600	Weststates	1991	Excellent	\$200,000.00
	Mather	24142	Ford F-350	1993	Good	\$40,000.00
	McClellan	24139	West-Mark	1993	Good	\$265,000.00
	Truck	02441	LTI	1988	Good	\$650,000.00
					<b>Sum</b>	<b>\$2,775,000.00</b>

<i>Replacement Year</i>	<i>Vehicle Type</i>	<i>Vehicle ID</i>	<i>Vehicle Make</i>	<i>Year</i>	<i>Condition</i>	<i>Projected Cost</i>
13/14						
	Administrative Support	TBD	Ford F-250	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford E350 Van	New	Excellent	\$30,000.00
	Administrative Support	TBD	Suburban	New	Excellent	\$40,000.00
	Administrative Support	TBD	Ford Taurus	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford E350 Van	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford Expedition	New	Excellent	\$40,000.00
	Air Unit	00501	Weststates	1993	Excellent	\$250,000.00
	Ambulance	TBD	Road Rescue	2007	Excellent	\$115,000.00
	Ambulance	TBD	Road Rescue	2007	Excellent	\$115,000.00
	Ambulance	TBD	Road Rescue	2007	Excellent	\$115,000.00
	Ambulance	TBD	Road Rescue	2007	Excellent	\$115,000.00
	Engine	00302	Beck	1991	Good	\$380,000.00
	Engine	00300	Beck	1991	Good	\$380,000.00
	Engine	00301	Beck	1991	Good	\$380,000.00
	Engine	00303	Beck	1991	Good	\$380,000.00
	Grass Unit (S)	02459	Ford F-450	1991	Good	\$125,000.00
	Grass Unit (S)	03327	GMC	1990	Good	\$125,000.00
					<b>Sum</b>	<b>\$2,680,000.00</b>

<i>Replacement Year</i>	<i>Vehicle Type</i>	<i>Vehicle ID</i>	<i>Vehicle Make</i>	<i>Year</i>	<i>Condition</i>	<i>Projected Cost</i>
14/15						
	Administrative Support	TBD	Ford E350 Van	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford F-250	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford F-350	New	Excellent	\$30,000.00
	Administrative Support	TBD	Suburban	New	Excellent	\$40,000.00
	Administrative Support	TBD	Ford Crown Victoria	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford F-250	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford Crown Victoria	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford Taurus	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford E250 Van	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford Crown Victoria	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford Expedition	New	Excellent	\$40,000.00
	Administrative Support	TBD	Ford Crown Victoria	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford Crown Victoria	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford F-250	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford Crown Victoria	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford E350 Van	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford Taurus	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford Taurus	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford Taurus	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford Taurus	New	Excellent	\$30,000.00
	Ambulance	TBD	Road Rescue	2008	Excellent	\$115,000.00
	Ambulance	TBD	Road Rescue	2008	Excellent	\$115,000.00
	Ambulance	TBD	Road Rescue	2008	Excellent	\$115,000.00
	Ambulance	TBD	Road Rescue	2008	Excellent	\$115,000.00
	Duty Chief	TBD	Ford Expedition	New	Excellent	\$40,000.00
	Duty Chief	TBD	Ford Expedition	New	Excellent	\$40,000.00
	Engine	00305	Weststates	1994	Good	\$380,000.00
	Engine	24137	KME	1995	Good	\$380,000.00
	Engine	02464	Pierce	1991	Good	\$380,000.00
	Grass Unit (S)	02460	Ford F-450	1991	Good	\$125,000.00
	Grass Unit (S)	02469	Ford F-450	1992	Good	\$125,000.00
	Grass Unit (S)	02470	Ford F-450	1992	Good	\$125,000.00
					<b>Sum</b>	<b>\$2,675,000.00</b>

<i>Replacement Year</i>	<i>Vehicle Type</i>	<i>Vehicle ID</i>	<i>Vehicle Make</i>	<i>Year</i>	<i>Condition</i>	<i>Projected Cost</i>
15/16						
	Administrative Support	TBD	Ford Crown Victoria	New	Excellent	\$30,000.00
	Administrative Support	TBD	Oldsmobile Ciera	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford E350 Van	New	Excellent	\$30,000.00
	Administrative Support	TBD	Oldsmobile Ciera	New	Excellent	\$30,000.00
	Ambulance	TBD	Road Rescue	2009	Excellent	\$115,000.00
	Ambulance	TBD	Road Rescue	2009	Excellent	\$115,000.00
	Ambulance	TBD	Road Rescue	2009	Excellent	\$115,000.00
	Ambulance	TBD	Road Rescue	2009	Excellent	\$115,000.00
	Duty Chief	TBD	Ford Expedition	New	Excellent	\$40,000.00
	Duty Chief	TBD	Ford Expedition	New	Excellent	\$40,000.00
	Engine	02465	Pierce	1991	Good	\$380,000.00
	Engine	02466	Pierce	1991	Good	\$380,000.00
	Engine	02467	Pierce	1991	Good	\$380,000.00
	Fleet Repair	00845	Ford F-650	2000	Excellent	\$90,000.00
	Grass Unit (L)	02475	Masterbody	1995	Good	\$200,000.00
	Grass Unit (S)	00607	Ford F-350	1994	Good	\$125,000.00
	Grass Unit (S)	02473	Ford F-450	1994	Good	\$125,000.00
	McClellan	TBD	Ford F-250	New	Excellent	\$30,000.00
	Water Tender	04721	International	1987	Good	\$265,000.00
					<b>Sum</b>	<b>\$2,635,000.00</b>

<i>Replacement Year</i>	<i>Vehicle Type</i>	<i>Vehicle ID</i>	<i>Vehicle Make</i>	<i>Year</i>	<i>Condition</i>	<i>Projected Cost</i>
16/17						
	Administrative Support	TBD	Ford F-250	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford E250 Van	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford F-250	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford Taurus	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford Crown Victoria	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford Crown Victoria	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford Taurus	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford F150	New	Excellent	\$30,000.00
	Ambulance	TBD	Road Rescue	2010	Excellent	\$115,000.00
	Ambulance	TBD	Road Rescue	2010	Excellent	\$115,000.00
	Ambulance	TBD	Road Rescue	2010	Excellent	\$115,000.00
	Ambulance	TBD	Road Rescue	2010	Excellent	\$115,000.00
	Duty Chief	TBD	Ford Expedition	New	Excellent	\$40,000.00
	Duty Chief	TBD	Ford Expedition	New	Excellent	\$40,000.00
	Duty Chief	TBD	Ford Expedition	New	Excellent	\$40,000.00
	Engine	02481	Pierce	1995	Excellent	\$380,000.00
	Engine	02480	Pierce	1995	Excellent	\$380,000.00
	Engine	00316	Seagrave	1999	Excellent	\$380,000.00
	Fleet Repair	24126	Ford F-650	2001	Excellent	\$90,000.00
	Grass Unit (S)	02482	Ford F-450	1995	Good	\$125,000.00
	Grass Unit (S)	02474	Ford F-450	1994	Good	\$125,000.00
	Miscellaneous	02493	Ford Flatbed	1997	Good	\$40,000.00
	Water Tender	02479	West-Mark	1995	Good	\$265,000.00
					<b>Sum</b>	<b>\$2,605,000.00</b>

<i>Replacement Year</i>	<i>Vehicle Type</i>	<i>Vehicle ID</i>	<i>Vehicle Make</i>	<i>Year</i>	<i>Condition</i>	<i>Projected Cost</i>
17/18						
	Administrative Support	TBD	Ford Taurus	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford Taurus	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford Taurus	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford Taurus	New	Excellent	\$30,000.00
	Air Unit	24110	Hackney	1998	Excellent	\$250,000.00
	Ambulance	TBD	Road Rescue	2011	Excellent	\$115,000.00
	Ambulance	TBD	Road Rescue	2011	Excellent	\$115,000.00
	Ambulance	TBD	Road Rescue	2011	Excellent	\$115,000.00
	Ambulance	TBD	Road Rescue	2011	Excellent	\$115,000.00
	Engine	00314	Seagrave	1999	Excellent	\$380,000.00
	Engine	00315	Seagrave	1999	Excellent	\$380,000.00
	Engine	00318	Seagrave	1999	Excellent	\$380,000.00
	Grass Unit (L)	02495	West-Mark	1997	Excellent	\$200,000.00
	Grass Unit (L)	24109	West-Mark	1998	Excellent	\$200,000.00
	Grass Unit (L)	24132	Hi-Tech	2000	Excellent	\$200,000.00
	Miscellaneous	TBD	Dodge D-500 Flatbe	New	Excellent	\$40,000.00
					<b>Sum</b>	<b>\$2,610,000.00</b>

<i>Replacement Year</i>	<i>Vehicle Type</i>	<i>Vehicle ID</i>	<i>Vehicle Make</i>	<i>Year</i>	<i>Condition</i>	<i>Projected Cost</i>
18/19						
	Administrative Support	TBD	Ford F-350	New	Excellent	\$40,000.00
	Administrative Support	TBD	Ford Taurus	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford Crown Victoria	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford Crown Victoria	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford Crown Victoria	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford Taurus	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford Crown Victoria	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford Crown Victoria	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford F-250	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford Expedition	New	Excellent	\$40,000.00
	Administrative Support	TBD	Ford Expedition	New	Excellent	\$40,000.00
	Administrative Support	TBD	Ford Expedition	New	Excellent	\$40,000.00
	Ambulance	TBD	Road Rescue	2012	Excellent	\$115,000.00
	Ambulance	TBD	Road Rescue	2012	Excellent	\$115,000.00
	Ambulance	TBD	Road Rescue	2012	Excellent	\$115,000.00
	Ambulance	TBD	Road Rescue	2012	Excellent	\$115,000.00
	Duty Chief	TBD	Ford Expedition	New	Excellent	\$40,000.00
	Duty Chief	TBD	Ford Expedition	New	Excellent	\$40,000.00
	Engine	00313	Seagrave	1999	Excellent	\$380,000.00
	Engine	00317	Seagrave	1999	Excellent	\$380,000.00
	Truck	00507	Pierce	2000	Excellent	\$650,000.00
	Water Tender	02496	West-Mark	1998	Excellent	\$265,000.00
					<b>Sum</b>	<b>\$2,615,000.00</b>

<i>Replacement Year</i>	<i>Vehicle Type</i>	<i>Vehicle ID</i>	<i>Vehicle Make</i>	<i>Year</i>	<i>Condition</i>	<i>Projected Cost</i>
<b>19/20</b>						
	Administrative Support	TBD	Ford Crown Victoria	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford Crown Victoria	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford Crown Victoria	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford Crown Victoria	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford Crown Victoria	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford Ranger	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford Ranger	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford F-250	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford Crown Victoria	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford F-450	New	Excellent	\$40,000.00
	Administrative Support	TBD	Ford Crown Victoria	New	Excellent	\$30,000.00
	Ambulance	TBD	Road Rescue	2013	Excellent	\$115,000.00
	Ambulance	TBD	Road Rescue	2013	Excellent	\$115,000.00
	Ambulance	TBD	Road Rescue	2013	Excellent	\$115,000.00
	Ambulance	TBD	Road Rescue	2013	Excellent	\$115,000.00
	Duty Chief	TBD	Ford Expedition	New	Excellent	\$40,000.00
	Duty Chief	TBD	Ford Expedition	New	Excellent	\$40,000.00
	Engine	00319	Pierce	2000	Excellent	\$380,000.00
	Engine	24121	Pierce	2000	Excellent	\$380,000.00
	Engine	00320	Pierce	2000	Excellent	\$380,000.00
	Grass Unit (L)	24133	Hi-Tech	2000	Excellent	\$200,000.00
	Grass Unit (L)	24129	Weststates	2000	Excellent	\$200,000.00
	Grass Unit (L)	24128	Weststates	2000	Excellent	\$200,000.00
					<b>Sum</b>	<b>\$2,620,000.00</b>



<i>Replacement Year</i>	<i>Vehicle Type</i>	<i>Vehicle ID</i>	<i>Vehicle Make</i>	<i>Year</i>	<i>Condition</i>	<i>Projected Cost</i>
<b>20/21</b>						
	Administrative Support	TBD	Ford E350 Van	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford E250 Van	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford F-250	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford Taurus	New	Excellent	\$30,000.00
	Air Unit	24161	Hackney	2001	Excellent	\$250,000.00
	Ambulance	TBD	Road Rescue	2006	Excellent	\$115,000.00
	Ambulance	TBD	Road Rescue	2014	Excellent	\$115,000.00
	Ambulance	TBD	Road Rescue	2014	Excellent	\$115,000.00
	Ambulance	TBD	Road Rescue	2014	Excellent	\$115,000.00
	Duty Chief	TBD	Ford Expedition	New	Excellent	\$40,000.00
	Engine	24210	Pierce	2003	Excellent	\$380,000.00
	Grass Unit (L)	24127	Weststates	2000	Excellent	\$200,000.00
	Grass Unit (L)	24130	Weststates	2000	Excellent	\$200,000.00
	Grass Unit (L)	24131	Weststates	2000	Excellent	\$200,000.00
	McClellan	24136	E-One Titan	2001	Excellent	\$500,000.00
	Water Tender	TBD	West-Mark	New	Excellent	\$265,000.00
					<b>Sum</b>	<b>\$2,615,000.00</b>

<i>Replacement Year</i>	<i>Vehicle Type</i>	<i>Vehicle ID</i>	<i>Vehicle Make</i>	<i>Year</i>	<i>Condition</i>	<i>Projected Cost</i>
21/22						
	Administrative Support	TBD	Ford Crown Victoria	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford E150 Van	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford Crown Victoria	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford Taurus	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford E350 Van	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford Crown Victoria	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford Taurus	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford E350 Van	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford F-350	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford Crown Victoria	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford F150	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford Crown Victoria	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford Crown Victoria	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford Taurus	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford Crown Victoria	New	Excellent	\$30,000.00
	Ambulance	TBD	Road Rescue	New	Excellent	\$115,000.00
	Ambulance	TBD	Road Rescue	New	Excellent	\$115,000.00
	Ambulance	TBD	Road Rescue	New	Excellent	\$115,000.00
	Ambulance	TBD	Road Rescue	New	Excellent	\$115,000.00
	Engine	24211	Pierce	2003	Excellent	\$380,000.00
	Engine	24212	Pierce	2003	Excellent	\$380,000.00
	Engine	TBD	Pierce	New	Excellent	\$380,000.00
	Engine	TBD	Pierce	New	Excellent	\$380,000.00
	Mather	TBD	Ford F-350	New	Excellent	\$200,000.00
					<b>Sum</b>	<b>\$2,630,000.00</b>

<i>Replacement Year</i>	<i>Vehicle Type</i>	<i>Vehicle ID</i>	<i>Vehicle Make</i>	<i>Year</i>	<i>Condition</i>	<i>Projected Cost</i>
22/23						
	Administrative Support	TBD	Ford E150 Van	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford F-250	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford Taurus	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford Crown Victoria	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford E350 Van	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford F-250	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford Crown Victoria	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford F150	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford Taurus	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford Crown Victoria	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford E250 Van	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford E350 Van	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford F-250	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford E350 Van	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford E350 Van	New	Excellent	\$30,000.00
	Administrative Support	TBD	Ford F-450	New	Excellent	\$40,000.00
	Administrative Support	TBD	Ford Taurus	New	Excellent	\$30,000.00
	Ambulance	TBD	Road Rescue	New	Excellent	\$115,000.00
	Ambulance	TBD	Road Rescue	New	Excellent	\$115,000.00
	Ambulance	TBD	Road Rescue	New	Excellent	\$115,000.00
	Ambulance	TBD	Road Rescue	New	Excellent	\$115,000.00
	Engine	TBD	Pierce	New	Excellent	\$380,000.00
	McClellan	TBD	Oshkosh	New	Excellent	\$500,000.00
	Miscellaneous	TBD	Ford Flatbed	New	Excellent	\$40,000.00
	Rescue	24181	Sauslbury	2002	Excellent	\$700,000.00
					<b>Sum</b>	<b>\$2,600,000.00</b>
					<b>Grand Total</b>	<b>\$54,150,000.00</b>



RICK MARTINEZ  
Fire Chief

# Sacramento Metropolitan Fire District

2101 Hurley Way • Sacramento, California 95825-3208 • Phone (916) 566-4000 • Fax (916) 566-4200

## RESOLUTION NO. #30-00

Adopted by the Board of Directors of the  
SACRAMENTO METROPOLITAN FIRE DISTRICT

on Date of

November 1, 2000

**AN ORDINANCE OF THE SACRAMENTO METROPOLITAN FIRE DISTRICT  
ESTABLISHING A FEE SCHEDULE FOR PERMITS, PLAN CHECKING, NEW  
CONSTRUCTION INSPECTIONS, GENERAL FIRE AND LIFE SAFETY  
INSPECTIONS, AND OTHER MISCELLANEOUS SERVICES PROVIDED BY  
THE DISTRICT**

**WHEREAS**, budgetary consideration has required that a service fee be charged to defray specified costs for permits, plan checking, new construction inspections, general fire and life safety inspections, and other miscellaneous services provided by the District in order to protect the health and safety of the general public and preserve lives and property; and

**WHEREAS**, the District, pursuant to California Health and Safety Code Sections 13146.2(b), 13217(b), 13862, 13869, 13871, 13874, 17951 and California Government Code Section 6103.7, is authorized to adopt a fee schedule to defray the cost of providing these services to the general public.

**NOW, THEREFORE, THE BOARD OF DIRECTORS OF THE SACRAMENTO METROPOLITAN FIRE DISTRICT hereby resolves as follows:**

### **SECTION 1. Establishment of a Fee Schedule**

The Board of Directors of the Sacramento Metropolitan Fire District establishes the fee schedules set forth in the attached Exhibits "A" and "B" and directs that the fees shall be uniformly applied and collected.

**SECTION 2. General Policy Statements**

- A. All fees or charges shall be calculated at a one (1) hour minimum unless otherwise specified in "Exhibit A".
- B. All fees for specified services shall be calculated by the Fire Prevention Bureau.
- C. Whenever a requester fails to cancel a requested inspection prior to the scheduled time of inspection, or is not prepared for the inspection at its requested scheduled time, the standard inspection fee shall be charged, based on a one (1) hour minimum rate.
- D. When required, no permit or approval shall be issued until such facility or process is brought into compliance with applicable codes and the required service fee is paid in full.
- E. All fees charged to facilities, projects, processes, or events which require the issuance of a permit and/or site inspections will include one inspection for compliance with applicable codes. If additional inspections are required, the minimum hourly rate will be assessed per inspection hour, calculated in one half (1/2) hour increments.
- F. The payment of fees shall not be construed as a waiver of the District's rights to enforce compliance with the fire safety standards through any other means authorized by applicable law.
- G. The Fire Chief may waive applicable fees or costs when he/she or designated representative determines it is in the best interest of the Fire District to do so.
- H. All fees listed as a minimum shall also require a fee for actual time required to provide service.

**SECTION 3. Effective Date**

The fees provided for herein shall become effective December 1, 2000.

**SECTION 4. Revision of Fee Schedule**

The Board of Directors of the Sacramento Metropolitan Fire District may, from time to time, revise this fee schedule as a result of changes in operating expenses of the District. Such revisions shall be adopted in the form of amendments to this ordinance, after public comment at a regularly scheduled meeting of the Board in accordance with Health and Safety Code Section 13916.

**ON A MOTION** by Director Hanson, seconded by Director Stewart, the foregoing resolution was passed and adopted this 1st day of November 2000, by the following vote to wit:

AYES: Crooks, Hanson, Hoeger, Stewart, Valley, Vanderveen, Horel.

NOES: ∅

ABSENT: ∅

ABSTAIN: ∅

**SACRAMENTO METROPOLITAN FIRE DISTRICT**

By:   
\_\_\_\_\_  
President, Board of Directors

**Attested By:**

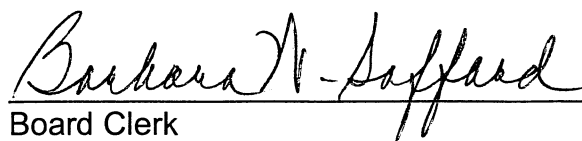
  
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Board Clerk

Exhibit "A" Attachment  
Page 1 of 12

**FEE SCHEDULE**

**PERMITS TO OPERATE**

SECTION "A" PERMITS	TOTAL FEE
1. Aerosol products (per 500 lbs.)	\$143.56
2. Aircraft refueling vehicles (each) Ground equipment refueling vehicles	143.56
3. Aircraft repair hanger	275.00
4. Automobile wrecking/junk yards	215.34
5. Bowling pin/alley refinishing	143.56
6. Candles/open flames in assembly areas (plus safety officer)	143.56
7. Carnivals, circus and fairs (commercial operation – base fee)	143.56
Additional booth, exhibits, etc.	6.00 Each
8. Combustible fiber storage (in excess of 1 00 cubic feet)	143.56
9. Combustible material storage (in excess of 2,500 cubic feet gross volume)	143.56
10. Compressed gases	143.56
11. Controlled Access (i.e. key, switch, padlock or key box)	35.89 Per Device

# RESOLUTION

Exhibit "A" Attachment  
Page 2 of 12

12.	Cryogen	143.56
13.	Dust-producing operations (including woodworking)	143.56
14.	Explosives or blasting agents	179.45
15.	Fire alarm system	107.67
16.	Fire hydrants and water control valves	143.56
17.	Fireworks <u>Aerial Display</u>	
	- 60 or less shells	287.12
	- 61 to 120 shells	430.68
	- 121 to 180 shells	574.24
	- 181 to 240 shells	717.80
	- 241 or more shells	789.58
18.	Fireworks - retail stand (charged for actual hours spent)	143.56 Minimum
19.	Fireworks Set Pieces	
	- With aerial display	71.78
	- Without aerial display	179.45
20.	Fireworks - special effects Pyrotechnic effects used in motion picture, television, theatrical and group entertainment (charged for actual hours spent)	143.56 Minimum
21.	Flammable/combustible liquids	
	- Use/operate/repair pipeline	179.45
	- Store/handle/use Class I liquids	143.56
	- Store/handle/use Class 11 or Class III-A liquids	143.56
	- Abandon tank in place	143.56
	- Install/operate aboveground tank	143.56
	- Install temporary tank at construction site	143.56
	- Change contents of tank	143.56



Exhibit "A" Attachment  
Page 3 of 12

22.	Garages	
	S-3 repair garage	71.78
	H-4 repair garage	143.56
23.	Haunted House	143.56
24.	Hazardous Materials Storage	
	- 1 to 5 chemicals	143.56
	- additional 5 chemicals	107.67
25.	Hazardous Materials Dispense/use/handle	
	1 to 5 chemicals	179.45
	additional 5 chemicals	107.67
26.	Hazardous Production Materials	179.45
27.	High-piled storage (exceeding 2,500 sq. ft.)	179.45
28.	Liquefied petroleum gases - Commercial	143.56
	Liquefied petroleum gases – Residential	71.78
29.	Liquid- or gas-fueled vehicles or equipment in assembly buildings	143.56
30.	Lumber yards (excess of 1 00,000 board feet)	179.45
31.	Mall, covered	
	-Temp. kiosks, display booths, concession equipment in the mall	179.45
	-Use of mall as place of assembly	179.45
	-Use of open-flame or flame-producing devices	143.56
	-Display any liquid- or gas-fueled equipment	143.56

# RESOLUTION

Exhibit "A" Attachment  
Page 4 of 12

32.	Occupant load increase (over posted load limits for special events)	179.45
33.	Open burning (burn permit)	35.89
34.	Organic coatings	179.45
35.	Ovens, industrial baking/drying	179.45
36.	Parade Floats (each)	143.56
37	Places of Assembly (Occupant Load)	
	50 - 99	143.56
	100 – 199	179.45
	200 – 299	215.34
	300 or more	251.23
38.	Radioactive materials Store/use more than 1 microcurie	143.56
39.	Refrigeration equipment Install/operate mechanical refrigeration equipment	143.56
40.	Spraying or dipping operations	
	- Using flammable liquids	143.56
	- Spray booths	143.56
41.	Temporary use of building (plus safety officer – if necessary)	143.56 Minimum
42.	Tents, canopies, temporary membrane structures	
	- 201 to 1499 sq. ft.	143.56
	- 1500 to 2999 sq. ft.	179.45
	- 3000 to 5999 sq. ft.	215.34
	- 6000 or more sq. ft.	251.23
		Minimum

## RESOLUTION

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Exhibit "A" Attachment  
Page 5 of 12

43.	Tire storage in excess of 1,000 cubic feet	179.45
44.	Waste material handling plant	179.45
45.	Welding/cutting operations	143.56

Exhibit "A" Attachment  
Page 6 of 12

**FEE SCHEDULE**

**INSPECTION OF CERTAIN OCCUPANCIES**

SECTION "B" INSPECTIONS		TOTAL FEE
1.	Day care	
	E-3            7 - 49 persons	\$143.56
	50 - 149 persons	179.45
	150 or more persons	215.34
	R-3            7 - 14 persons	143.56
2.	Educational	
	E-1	215.34
	E-2	143.56
3.	F, H, S Occupancies not covered elsewhere	143.56
		Minimum
4.	Garages	
	S-3 repair garage	143.56
	H-4 repair garage	179.45
5.	Institutional	
	I-1.1           or I-2 less than 50 persons	215.34
	I-1.1           or I-2 50 or more persons	430.68
	I-1.2           6 or more persons	215.34
	I-1-3	275.00
6.	Lost sign off card	35.89
7.	Places of assembly (Occupant load)	
	- 50 - 99	143.56
	- 100 - 199	179.45
	- 200 - 299	215.34
	- 300 or more	251.23

Exhibit "A" Attachment  
 Page 7 of 12

8.	Pre-inspection visits (R-2 Facilities – H&S 13235)	
	- Facilities with 25 or less persons	50.00
	- Facilities with 26 or more persons	100.00
9.	Postural Supports	143.56
10.	Re-inspections (per visit) (charged after second visit)	107.67
11.	Residential	
	R-1	
	7 to 16 units	107.67
	17 to 30 units	143.56
	31 or more units	215.34
12.	Residential Care Facilities	
	Initial Fire Clearance/Annual Inspection	
	R-2.1	179.45
	R-2.2	179.45
	R-2.3	179.45
	R-6.1	179.45
	R-6.2	179.45
	Residential care facilities (with 6 or fewer persons)	107.67
13.	Special inspection requests	143.56
	(not otherwise specified in the fee schedule)	Minimum

- **NOTE: Except for items #8, #10 and #13, inspection fees shall not be charged for the initial inspection or the first reinspection. Upon the second reinspection, inspection fees shall be charged using the amount shown to the right of the specific occupancy type being inspected. For the third reinspection or any subsequent reinspection thereafter, the inspection fee amount, identified as item #10 of this section, shall be used.**

Exhibit "A" Attachment  
Page 8 of 12

**FEE SCHEDULE  
PLAN REVIEW**

SECTION "C" PLAN REVIEW		TOTAL FEE
1.	Above Ground Tank Installation Flammable/Combustible Liquids Compressed Gases Additional Tank \$71.78 each	\$179.45
2.	Admin. charge for resubmittals upon 2nd or subsequent revision	71.78 (Plus actual time over 1 hour)
3.	Atrium/Malls	179.45 (Plus actual time)
4.	Building Basic Review (plus 7 cents per square foot for first 10,000 sq. ft. plus 2 cents per square foot over 10,000 sq. ft. plus 3 cents per square foot for T. I. Construction)	107.67 Minimum
R-1 (apt) only - building plan review fee may be waived if all bldgs. are provided with an automatic fire suppression system (13) if said system is not otherwise required by applicable codes.		
5.	Certificate of Release	71.78 Minimum
6.	Compressed Gas System - Hazardous Material - Medical Gas	179.45 143.56
7.	Design Review Conference (over the counter)	35.89 Minimum
8.	Fire Alarm System (plus \$2.00 per Initiating Device)	143.56
	Flow and Tamper	71.78

## RESOLUTION

Page 12 of 16

Exhibit "A" Attachment  
Page 9 of 12

9.	Fire Alarm System (high-rise) \$2/Device plus .50 hours per floor starting 2.00 at the 7th floor	430.68 Minimum
10.	Fire Flow/Hydrant Test	107.67
11.	Fire Sprinkler System (New Installation)	
	1 – 99 heads	179.45
	100- 199 heads	215.34
	200 or more heads (base)	215.34
	Additional heads each	.50
		Minimum
	Additional Per Riser (over 1)	143.56
	Additional Per Floor (over 1)	143.56
12.	Fire Sprinkler System (T. I.)	
	- 0 to 50 heads	71.78
	- 51 or more +50 cents each head	71.78
		Minimum
13.	Halon System (Clean agent suppression system or equal)	251.23
14.	Hood & Duct Fire Suppression System	143.56
15.	Incomplete Submittals	35.89 Minimum
16.	Intake Fee (Minimum)	71.78
17.	Mapping Fee - (i.e. New subdivisions/site plans) hard copy conversion to electronic format	215.34
18.	Plan Review/Inspections (after hours)	143.56 Minimum

# RESOLUTION

Exhibit "A" Attachment  
Page 10 of 12

19.	Site Plan Review	
	Perimeter Fencing	179.45
	Civil Improvement	179.45
	(plus .50 hour for 4 or more hydrants)	
20.	Smoke Management System	143.56
		Minimum
21.	Spray Booths – not including fire protection system	107.67
22.	Subdivision/Lot Split	
	- 1 to 4 lots	107.67
	- 5 to 24 lots	143.56
	- 25 or more lots	179.45
23.	Underground Fire Sprinkler Supply Line	107.67



Exhibit "A" Attachment  
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**FEE SCHEDULE  
MISCELLANEOUS**

**SECTION "D"  
MISCELLANEOUS**

**TOTAL FEE**

1.	Administration Charges (i.e. weed abatement)	\$ 71.78 Minimum
2.	<p>Appeals</p> <p>Whenever the Fire Chief disapproves an application, or refuses to grant a permit applied for, or when it is claimed that the provisions of the Code do not apply, or that the true intent and meaning of the Code have been misconstrued or wrongly interpreted with regard to any part of Title 17.04 of the Sacramento County Code (Uniform Fire Code), the applicant may appeal the decision to the District Fire Board within 20 calendar days. The decision of the District Fire Board is final.</p> <p>This fee is nonrefundable and shall accompany the appeal documentation.</p>	<p>143.56 Minimum</p>
3.	<p>Copies of reports, photographs, video tapes, or any other audio/visual material, (plus \$.50 per page or actual cost to reproduce at \$71.78 per hour)</p>	<p>5.00</p>
4.	<p>District Apparatus Emergency Response/Stand-By</p>	<p>35.89 Minimum</p>
5.	<p>Emergency Response Caused by Driver Under the Influence (D.U.I.)</p>	<p>107.67 Minimum</p>
6.	<p>Emergency Response to Government Agency (including, but not limited to state, county, local, special district, and school districts)</p>	<p>35.89 Minimum</p>
7.	<p>Existing Environmental Hazard Research (plus field hours if any)</p>	<p>35.89 Minimum</p>

Exhibit "A" Attachment  
 Page 12 of 12

8.	False Alarm Cost Recovery (plus actual response)	71.78 Minimum
9.	Fire Investigation Cost Recovery	35.89 Minimum
10.	Investigation Fee (construction without a permit)	35.89 Minimum
11.	Hazardous Materials Clean-up (as specified in Sacramento FD Ordinance #4)	107.67 Minimum
12.	Hazardous Materials Response - Normal hours - After hours	71.78 143.56 Minimum
13.	Negligently Caused Fire Emergency	107.67 Minimum
14.	Research of District Records (plus copy charge of \$5.00 for the first 5 pages; plus \$.50 per page thereafter)	35.89 Minimum
15.	Responses Patient Assistance Requests from "For Profit" Care Facilities	143.56 Minimum
16.	Special Projects - not otherwise specified in the fee schedule	143.56 Minimum
17.	Standby Personnel or Safety Officer	35.89 Minimum
18.	Technical Report/Alternative Material or Method Request	143.56 Minimum
19.	Will Serve Letter Processing	35.89

Exhibit B

I. Definitions:

Classroom

Classroom is herein after defined as those rooms controlled by the District and used on a regular or intermittent basis for training and/or conference meetings. Examples of these locations are, but not limited to, Classrooms "A" and "B" at the Greenback Training Center; the classroom at Station 25; the classroom at Station 50; the classroom at Station 52; the classroom at Station 65; the classroom at Station 106; the Board/Conference room at 3121 Gold Canal; and the Conference room at 7641 Greenback Lane.

Drill Grounds

Drill Grounds are herein after defined as the paved area at the Greenback Training Center, including tower and drafting pit; paved area at Station 106, including the tower; and the paved areas at Fire Station 62 on Bradshaw Road, and its training props including tower.

II. Rate Schedule

Full day use of Classroom	\$100.00
½ day use of Classroom	\$50.00
Full day use of Drill Grounds (w/o use of Classroom)	\$40.00
Full day use of Drill Grounds (with use of Classroom)	\$20.00 + classroom

Use of the portable training tower at a site other than Station 62.  
\$100.00/day

Tower tow tractor shall be returned with a full tank of fuel or the user will be charged for replacement fuel. If District personnel are used to deliver, set up, take down or return portable tower and/or tractor, there will be an hour-for-hour charge for that service, at the rate of \$40 per hour. There shall be 1-hour minimum charge,



RICK MARTINEZ  
Fire Chief

# Sacramento Metropolitan Fire District

2101 Hurley Way • Sacramento, California 95825-3208 • Phone (916) 566-4000 • Fax (916) 566-4200

**RESOLUTION NO. # 31-00**

**Adopted by the Board of Directors of the**

**SACRAMENTO METROPOLITAN FIRE DISTRICT**

**On Date of**

November 1, 2000

**AN ORDINANCE OF THE SACRAMENTO METROPOLITAN FIRE DISTRICT  
ESTABLISHING THE MEDICAL AID AND AMBULANCE TRANSPORT USER FEES  
FOR THE SACRAMENTO METROPOLITAN FIRE DISTRICT**

**The Board of Directors of the Sacramento Metropolitan Fire District resolve as follows:**

**SECTION 1:**

Sacramento Metropolitan Fire District shall charge fees for ambulance, medical aid, and rescue services as set forth in Exhibit "A", attached hereto and incorporated herein.

**SECTION 2:**

By adopting the Ordinance, the Sacramento Metropolitan Fire District is adopting user fees to defray the costs of ambulance, medical aid, and rescue responses; or other related services furnished by the District. The Board of Directors of the Sacramento Metropolitan Fire District directs that the fees shall be applied uniformly, as allowed by law, and collected.

**SECTION 3: Waiver Of Fees**

- A. The Fire Chief may waive applicable fees or costs when he/she or designated representative determines it is in the best interest of the Fire District to do so.
- B. The medical supply restocking fees will not be charged when those supplies used are replenished from other sources without charge to the Fire District.
- C. The District may choose to accept actual amount of payments from the insurance carrier for emergency response.

**SECTION 4:**

To the extent that the terms and provisions of this ordinance are inconsistent or otherwise in conflict with any terms or provisions of prior ordinances, resolutions, or other enactments of the American River and/or Sacramento County Fire Protection District Boards of Directors, the terms of this ordinance shall control with respect thereto.

**SECTION 5:**

The fees and charges imposed by this ordinance are for the purpose of meeting operating expenses, including employee wage rates and fringe benefits; purchasing or leasing supplies, equipment, or materials; meeting financial reserve needs and requirements; and obtaining funds for capital projects necessary to maintain service within existing service areas.

**SECTION 6:**

If any fee or provision of this ordinance is held invalid or unenforceable by a court of competent jurisdiction, that holding shall not affect the validity or enforceability of the remaining fees or provisions and the Board declares that it would have adopted each part of this ordinance irrespective of the validity of any other part.

**SECTION 7:**

This ordinance shall be implemented by the Fire Chief or authorized representatives thereof.

**SECTION 8:**

This ordinance shall take effect on December 1, 2000.

**SECTION 9: Revision of Fee Schedule**

The Board of Directors of the Sacramento Metropolitan Fire District may, from time to time, revise this fee schedule as a result of changes in operating expenses of the District. Such revisions shall be adopted in the form of amendments to this ordinance, after public comment at a regularly scheduled meeting of the Board in accordance with Health and Safety Code Section 13916.

ON A MOTION by Director Hanson, seconded by  
Director Stewart, the foregoing resolution was passed and  
adopted this 1st day of November, 2000, by the following vote to wit:

Ayes: Crooks, Hanson, Hoeger, Stewart, Valley, Vanderveen, Horel.

Noes: ∅

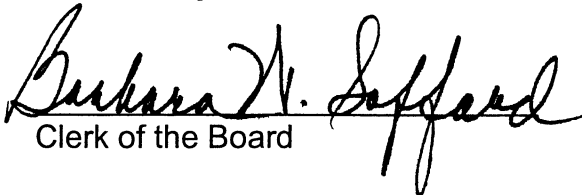
Absent: ∅

Abstain: ∅

**Sacramento Metropolitan Fire District**

By:   
President, Board of Directors

**Attested By:**

  
Clerk of the Board

## Ambulance, Medical Aid, and Rescue Response and Related Fees

Exhibit "A"

<u>SERVICE OR SUPPLIES</u>	<u>FEE</u>
Advanced Life Support Service	\$599.21
Basic Life Support Service	\$550.43
Emergency/Urgent Responses	\$ 50.00
Night Charges – 7 p.m. to 7 a.m.	\$ 50.00
Oxygen	\$ 45.00
Mileage per mile – ALS or BLS	\$ 13.37
Assessment Fee	\$ 50.00
 <u>Respiratory Supplies</u>	
Airway (Oral)	\$ 1.20
Airway (Nasal)	\$ 7.90
Endotracheal Tubes	\$ 8.75
Nasotracheal Tubes	\$ 15.00
Oxygen Cannula	\$ 2.25
Oxygen Mask	\$ 4.00
Oxygen: Bag Valve Mask, Adult and Pedi	\$ 40.00
Hand Held Nebulizer Kit	\$ 10.00
Needle Cricothyrotomy Kit	\$ 88.00
Pleural Decompression Kit	\$ 82.00
Pulse Oximetry	\$ 15.00
CO2 Monitor Detector Sensor	\$ 12.75
CO2 Monitor Detector Sensor (pediatric)	\$ 2.50
 <u>IV Supplies</u>	
Blood Administration Set	\$ 41.37
Intraosseous Needle Kit	\$ 36.00
IV Solutions	\$ 28.00
Glucometer Test Kit	\$ 10.00

## Sacramento Metropolitan Fire District

## Ambulance, Medical Aid, and Rescue Response and Related Fees

Exhibit "A"

<u>MISC. MEDICAL SUPPLIES AND SERVICES</u>	<u>FEE</u>
Restraints	\$ 16.00
Cervical Collar (C-Spine)	\$ 24.40
O.B. Kit (Obstetrical Kit)	\$ 15.60
Burn Dressings	\$ 28.00
Multi Trauma Dressing	\$ 5.00
EKG Electrodes	\$ 9.75
Defibrillation Pads (Quick Combo) LP12	\$ 32.75
Decontamination of Medic Unit	\$ 74.50 per half hour
Medic Unit Stand by Time	\$149.00 per hour
Manikins rentals, per set, per day	\$ 25.00
ALS training equipment, per day	\$ 25.00
Training Videos, each	\$ 10.00
Educational Classes CPR, ACLS, etc.	Cost plus 20% admin fee
Other Supplies not Listed	Cost plus 100%



## Sacramento Metropolitan Fire District

## Ambulance, Medical Aid, and Rescue Response and Related Fees

Exhibit "A"

<u>MEDICATIONS</u>	<u>FEE</u>
Activated Charcoal (Sorbitol)	\$18.50
Aspirin	\$ 3.00
Albuterol (Injection)	\$ 2.80
Atropine (Injection)	\$ 5.00
Benadryl (Injection)	\$ 4.00
Dextrose [pediatric] (Infusion)	\$ 9.50
Dextrose (Infusion)	\$ 5.00
Epinephrine 1:1,000 (Injection)	\$ 1.40
Epinephrine 1:10,000 (Injection)	\$ 5.00
Epinephrine 1:1,000 MDV	\$ 17.50
Furosemide (Lasix)	\$ 8.60
Glucagon	\$ 76.50
Lidocaine	\$ 5.30
Morphine Sulphate	\$ 4.40
Narcon (Nalaxone)	\$ 22.75
Sodium Bicarbonate	\$ 5.00
Versed	\$ 17.80
Other Medication not Listed	Cost plus 100%

Ambulance rate costs calculations 2000

1. Vehicle costs

6 medics (ambulances) projected costs (2000) \$90000 per unit.

Useful life 8 years  $\$90000 = \$11250$  per year per unit x 6 units = \$67,500 amortized cost

One multi-casualty support vehicle

Useful life 10 years  $\$110,000 = \$11,000$  per year

Total vehicle cost \$78,500.

2. Fuel costs

70,000. Miles per year for medics (average 11,666 miles per unit) actual fuel usage includes idling time which = 5 miles to the gal x \$1 per gallon

Costs  $\$70,000 / 5 = \$14,000$ .

MCI vehicle mileage 1,000 per year x 5 miles per gal. Costs \$200

Total fuel cost \$14,200.

3. Major medical equipment replacement costs

7 gurneys x \$1,500 per unit = \$10,500 / 8 year life = \$1,312.50

11 cardiac monitor defibrillators medics + paramedic engines in System  
 $\$12,000$  per unit x 11 = \$132,000 / 10 year life = \$13,200.

11 suction units at \$500 x 11 = \$5,500 / 8 year life = \$6,87.50

6 pulse oxsimeters at \$1,000 x 6 = \$6,000 / 8 year life = \$750.

Total cost \$15,950.

4. Equipment maintenance/preventive maintenance contract.

11 defibrillators/monitors, 11 suction, 6 pulse ox, 7 gurneys = 50% of maintenance contract.  
 $\$17000 \times 50\% = \$8,500$ .

Total cost \$8,500.

5. Medical supplies

70% of districts medical supplies are used in Battalion 9 service area.  
 $\$112,000 \times 70\% = \$78,400$ . Initial stock is not considered.

Total cost \$78,400.

6. Fleet maintenance for medics.

6 medics + MCI support vehicle require 448 hrs. of labor to maintain (1999)  $\$37$  per hr.  $\times 774 = \$28,638$ .

Fleet administrative support cost, all other hrs. =  $\$3,000$ .

Parts cost for medics and MCI unit =  $\$27,500$ .

Total cost \$59,138.

7. Billing and collections costs

$\$722,650$ . Collected 1999, (62% collection) 7% fee for billing =  $\$50,585$ .

Total cost \$50,585.

8. Staff and administration support costs

EMS division CQI manager	50% time = \$41,538.
EMS staff member	30% time = \$26,067.
EMS office technician	30% time = \$14,000.
Accounting technician	25% time = \$ 1,282.
Deputy chief support	5% time = \$ 6,705.
Logistics technician	10% time = \$ 4,667.
Utility worker	10% time = \$ 3,712.

Total cost \$97,971.

9. Staffing costs

One EMT-I and one EMT-P constant staffing positions  $\$584,160$  per medic  
Times 2 medics (M-50 & M-53) =  $\$1,168,320$ .

EMT-P incentive pay  $\$400$  x engines and cross staffed medics = 6 positions  
X 3 shifts =  $18 \times \$400 = \$7,200$ . Per month x 12 months =  $\$86,400$ .

EMT-I incentive pay  $\$125$  x engines and cross staffed medics = 15 positions  
x 3 shifts =  $45 \times \$125 = \$5,625$  per month x 12 =  $\$67,500$ .

Paramedic malpractice insurance  $\$557$  per paramedic x 27 =  $\$15,039$

Total cost \$1,337,259.

10. Radio/phone communications costs

All electronic communications equipment \$21,000 per unit / 8 year life = \$2625  
x 6 medics and one MCI support vehicle = \$18,375.

Collect phone costs for medics = \$1,500 per year

Total cost \$19,875.

Total direct cost \$1,768,878.

Total number of ambulance (medic) transports Jan. 1 1999 to Dec. 31, 1999 = 2,952

Total Direct Costs \$1,768,878 / 2,952 Transports = \$599.21

Total direct costs per transport \$599.21  
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